

COCHISE COLLEGE

**Annual  
Comprehensive  
Financial  
Report**

FISCAL YEAR ENDED  
JUNE 30, 2021

Cochise County Community College District  
Sierra Vista, Arizona





# COCHISE COLLEGE

## Annual Comprehensive Financial Report

FISCAL YEAR ENDED  
JUNE 30, 2021

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901 North Colombo Avenue | Sierra Vista, AZ 85635



**COCHISE COLLEGE**



**Cochise County Community College District**  
**Annual Comprehensive Financial Report**  
**Fiscal Year Ended June 30, 2021**

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**COCHISE  
COLLEGE**

COCHISE COLLEGE

# Annual Comprehensive Financial Report

INTRODUCTORY  
SECTION



**COCHISE COLLEGE**







## COCHISE COLLEGE

901 North Colombo Avenue • Sierra Vista, AZ 85635-2317 • 520-515-0500 • www.cochise.edu

December 16, 2021



To the Citizens of Cochise County:

I am pleased to present to you the FY2021 Annual Comprehensive Financial Report (ACFR) for the Cochise County Community College District (the District). This report describes the financial operations of the District and provides you, the taxpayer, evidence that the District takes its fiduciary charge to be a responsible steward of the monies entrusted to us very seriously. We strive to fulfill the College's mission of providing inclusive and accessible educational opportunities that support social responsibility, community engagement, meaningful careers, and lifelong learning. We are committed to making a difference in the lives of our students and in the communities we serve.

Since the Districts' founding in 1962, Cochise College has provided accessible and affordable educational opportunities to thousands of students. From its humble beginnings with a single campus in Douglas, Arizona, the District has grown into a comprehensive community college, with two full-service campuses and multiple outreach and educational centers across Cochise County. Today, nearly all Cochise County residents are within an easy commute to college services and resources, ensuring that access to higher education are readily available. In addition, the District offers online classes providing students learning opportunities beyond the boundaries of time and place.

In FY2021, Cochise College invested significant resources in the college facilities, including the completion of the new automotive technology building on the Sierra Vista Campus, investment in facilities for the cyber security and virtual reality programs at the Downtown Center, and remodeling of facilities across the district in the wake of the COVID-19 pandemic. Throughout the pandemic, the college has remained committed to providing accessible and affordable educational opportunities.

In fiscal year 2021, the District served 9,841 students at our campuses and outreach centers. Student success and degree completion continued to be a major focus for Cochise College, with the college awarding 1,520 degrees and 431 certificates. In our Adult Education Program, 28 students successfully completed the High School Equivalency Test and were awarded their diplomas. The District continued to provide high quality programs and services at a reasonable cost for the citizens of Cochise County. In fact, Cochise College continues to be recognized nationally as a top tier community college, having been named the top online community college in Arizona and the 12th top online

community college in the nation by [OnlineU](#). Cochise College was also named 7<sup>th</sup> in the Top 50 Best Community Colleges by [College Consensus](#). The District places a strong emphasis on balancing the educational needs of today while providing a solid foundation and plan for the future.

The District's sound financial management practices have earned an A2 rating from Moody's Investors Services, a rating that provides financial flexibility as we move forward. In addition, the District was recognized for Excellence in Financial Reporting by the Government Finance Officers Association. With this philosophy and recognition of our commitment to sound financial practices in mind, we continue to prepare students for today and plan for the future. We look forward to the new opportunities that may present themselves as we move into the future. We feel we are well positioned to address those opportunities, meet any challenges, and fulfill the mission of the District for our communities and the citizens we serve.

As you read this Annual Comprehensive Financial Report, I hope you agree that, once again, Cochise County Community College District has served its taxpayers well and used its resources wisely.

Sincerely,

J.D. Rottweiler, Ph.D.  
President



## **COCHISE COLLEGE**

901 North Colombo Avenue • Sierra Vista, AZ 85635-2317 • 520-515-0500 • www.cochise.edu

December 16, 2021

To the Citizens and District Governing Board of the Cochise County Community College District:

We are pleased to provide you with the Annual Comprehensive Financial Report (ACFR) of the Cochise County Community College District (the District), Sierra Vista, Arizona, for the fiscal year ended June 30, 2021 (FY2021).

Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentations, including all disclosures, rests with the District's management. To the best of our knowledge and belief, the enclosed data are accurate in all material respects and are reported in a manner designed to present fairly the financial position and results of operations of the District. All disclosures necessary to enable the reader to gain an understanding of the District's activities and financial status have been included.

District management is responsible for establishing and maintaining internal controls designed to ensure that assets are protected from loss, theft, or misuse, and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformance with generally accepted accounting principles (GAAP) as established by the Government Accounting Standards Board (GASB).

This ACFR is presented in three sections: Introductory, Financial and Statistical. The introductory section includes the President's welcome, this transmittal letter, the District's organizational chart and a list of principal officers. The financial section includes the independent auditors' report, Management's Discussion and Analysis (MD&A), the basic financial statements and other required supplementary financial information. The Arizona Auditor General has issued an unmodified opinion on the District's financial statements for the year ended June 30, 2021. The MD&A, which provides a narrative overview and analysis of the basic financial statements, complements this transmittal letter and should be read in conjunction with them. Finally, the statistical section includes selected unaudited financial and demographic information, generally presented on a multi-year basis.

### **-THE REPORTING ENTITY**

The District is an independent reporting entity within the criteria established by GAAP and the GASB. Although the District shares the same geographic boundaries with Cochise County, financial accountability over all activities related to public community college education in Cochise County is exercised solely by the

District. The financial reporting entity consists of the primary government organization for which the primary government is financially accountable as well as other organizations for which the nature and significance of their relationships with the primary government are such that exclusion would cause the reporting agency's financial statements to be misleading or incomplete. The District is a primary government entity because it is a special purpose political subdivision that has a separately-elected governing body, is legally separate, and is fiscally independent of other state and local government entities. The District is not included in any other governmental financial reporting entities. The financial activity of the Cochise College Foundation, Inc. (the Foundation) is discretely presented as a component unit of the District.

## **History**

The Cochise County Community College District was organized in 1961. Ground was broken for the Douglas Campus in 1962 and the District opened its doors to the first students in September of 1964. Having also served students in Sierra Vista and at Fort Huachuca since the mid-1960s, the District opened the Sierra Vista Campus in 1978.

With a constituency base that encompasses more than 6,200 square miles, the District has extended its reach into some of the more rural parts of Cochise County. The Willcox Center opened in 1988 for residents in that part of the county and the expansion continued in 2000 with the opening of the Benson Center to better serve the educational needs of residents in Benson, St. David, and surrounding communities. In January of 2021, the District opened the new Automotive Technology Building on the Sierra Vista Campus. The District opened an educational center in downtown Sierra Vista in the Fall of 2016, to accommodate its nursing and allied health, culinary, and community service programs. District offices were relocated to the Sierra Vista Campus July 1, 2017. As needed, the District provides education at various other sites in southeastern Arizona.

The District is accredited by the Higher Learning Commission of the North Central Association. The District also holds Federal Aviation Administration certification for its professional pilot program and Arizona Department of Health Services/Emergency Medical Services certification for its paramedicine and emergency medical technology programs. The paramedicine program is nationally accredited by the Committee on Accreditation of Educational Programs for Emergency Medical Services Professions (COAEMSP). The nursing program is accredited by the Accreditation Commission for Education in Nursing (ACEN) and approved by the Arizona State Board of Nursing.

## **Organization and Administration**

As a political subdivision of the State of Arizona, the Cochise County Community College District is subject to the oversight of the District's Governing Board, which is comprised of five elected members representing each of the five precincts of the county. These members are elected for six-year terms on a staggered basis. The District's Governing Board is granted full authority by the Arizona Revised Statutes to manage the business and educational needs of the District. The senior administration of the District, led by the president, is responsible for the operation and administration of all District functions. As noted above, the District

currently operates from two primary campuses and four centers, with additional programs delivered at various locations throughout Cochise County and through its online delivery system.

## **Service Area**

Cochise County, named for the famed chief of the Chiricahua Apaches and established on February 1, 1881, is located in the southeast corner of Arizona, sharing a border with Mexico to the south and New Mexico to the east. The county was formed out of eastern Pima County with Tombstone being designated as the original county seat. In 1929, the county seat was moved to Bisbee, a former hub of copper mining. The county's location makes it a unique crossroads of cultural, natural, and historical attractions.

The historic Old West towns of Tombstone, Bisbee, Douglas, Willcox, and Benson are located within the county, and Sierra Vista – the county's primary population center – is home to Fort Huachuca, the U.S. Army's intelligence training center. Cochise County's mountain ranges and desert grasslands make it an important destination for migratory birds. The county's temperate climate, open spaces, and proximity to the international border with Mexico make it one of the most culturally, historically and geographically diverse areas in the American Southwest.

## **LOCAL ECONOMIC OUTLOOK**

According to the Arizona Office of Economic Opportunity (OEO), the population of Cochise County in 2020 was estimated at 131,694. This was an increase from the prior year and is just above the 2010 figure of 131,436. According to OEO, population projections for 2030 is 130,906, a 0.60% decrease from the 2020 estimate.

Because the District receives a significant amount of its funding from local property taxes, new construction rates and valuations of existing properties are key economic indicators. According to Cochise Economy statistics, new residential construction permits in Cochise County increased to 334 in 2020, as compared to 254 permits issued in 2019. The median sales price for homes sold in 2020 was \$163,000 in Cochise County, up 6.5% from the 2019 figure of \$153,000. For the current calendar year, that figure is trending much higher at \$197,750 as of September 30, 2021.

According to OEO estimates, the county's labor force consisted of 51,964 actual or potential workers in September 2021. The unemployment rate as of September 2021 was 5.7%, which is a decrease from the unemployment rate for 2019 of 5.9%. Unemployment rates in 2019 by education category were: high school diploma 8.3%, high school graduates 6.3%, some college or associate degree 4.4%, and bachelor's degree or higher 2.7%, which reinforces the benefit of attending college.

The primary non-farm industries in Cochise County are educational and health services 21%, public administration 16.5%, retail trade 11.9%, arts, entertainment, and recreation 9.3%, and construction 6.8%. The county's largest employer is Fort Huachuca. In 2017, the employment impact of the military installation was estimated at 21,327 jobs with \$999.2 million in associated earnings.

The largest threat to the labor market in Cochise County continues to be defense budget cuts impacting Fort Huachuca with changes in mission assignments. According to a report published by the Congressional Budget Office [October 7, 2021](#), the CBO has been asked to examine the effects on U.S. forces of a substantially smaller defense budget. Three options illustrate the range of strategies that could be pursued under a budget that would be cut by 14% or a total of \$1 trillion between 2022 and 2031. It is unclear how any of the options would impact Fort Huachuca specifically.

One potential project on the horizon that would enhance the economy and infrastructure in Cochise County is the two-port of entry project between the communities of Douglas and Agua Prieta. If funded, the project would dedicate \$216 million for construction of a new port of entry and \$184 million for the rehabilitation of the current port of entry.

### **LONG-TERM FINANCIAL PLANNING**

The District engages in short- and long-term planning. The short-term (3-year) cycle involves all levels of the organization. Planning is updated as external environments or opportunities and needs require. The process provides a framework for structuring and adjusting the District's strategic goals and budget development processes in order to support its mission, vision, goals, and values.

### **MAJOR PROGRAM INITIATIVES**

#### **District Infrastructure**

The District continues to be committed to technological and facility infrastructure improvements in alignment with industry best practices. The District has invested in enhanced cyber security initiatives to protect the District's technology systems and data.

#### **Enrollment**

In fiscal year 2021, the District served 9,841 students at our campuses and outreach centers. Student success and degree completion continued to be a major focus for Cochise College, with the college awarding 1,521 degrees and 431 certificates. In our Adult Education Program, 28 students successfully completed the High School Equivalency Test and were awarded diplomas.

The District continues to maintain a strong partnership with the county's largest employer, Fort Huachuca, which influences the number of students served and the number of degrees conferred. The District continues to invest strategies to increase enrollment by partnering with local school districts in enhanced counseling and advising. The District has also enhanced scholarship opportunities for local citizens through the new non-traditional student scholarship and continued focus on the senior scholarship initiative that provides resources to every Cochise county high school graduate that enrolls.

## **Student Achievement**

Four Cochise College students were among the few community college students from across the state who were awarded full-ride scholarships from the Arizona Board of Regents to complete their bachelor's degrees at one of the state's public universities as a part of the Arizona Academic All-American Team in 2021. Cochise College student-athletes experienced a successful year, receiving many accolades at the regional, state, and national levels. The men's basketball team was named region champion and two student-athletes were recognized with post-season honors. The men's basketball coach was also named coach of the year for the state. Women's basketball had one student-athlete recognized with post-season honors. The baseball team had four student-athletes receive post-season honors. The women's soccer team was named region champion and five student-athletes received post-season honors. The men's and women's rodeo teams both advanced to the college national finals where one student-athlete won the women's all-around title and was the goat tying national champion. Two other student-athletes also placed at the national level.

## **PROGRAM DEVELOPMENT AND FUTURE INITIATIVES**

New programs have been developed to provide additional degree and certificate options preparing students for employment opportunities. In FY2021, the District invested substantial resources in the build out of a new data center for the cybersecurity and virtual reality programs. The new automotive technology building was also completed in January 2021.

The District continues efforts in helping students succeed through the use of guided pathways, which are intended to reduce unnecessary confusion and choices for students, thereby streamlining the path to completion. Guided pathways allow for more predictable scheduling and by grouping related programs together to allow students to make some changes in focus without losing as many credits. In addition, advisors and faculty members work closely together to make sure that students who are at risk can be assisted before they face critical consequences.

## **FINANCIAL INFORMATION**

Effective management of the District's funds through internal control, budgetary controls, cash management, and financial reporting comprises the District's responsibilities for stewardship, safeguarding of assets, and accountability to resource providers. Additional information relating to the District's financial management can be found in the statistical section at the back of this report.

### **Internal Control**

In developing and evaluating the District's accounting system, consideration is given to the adequacy of internal controls. Internal controls are designed to provide for the reasonable safeguarding of assets against loss from unauthorized use or disposition and the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that the cost of a control should not exceed

the benefits likely to be derived from that control element, and that the evaluation of costs and benefits requires estimates and judgments from management. All internal control evaluations occur within the above framework. We believe that the District's internal controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

### **Budgetary Controls**

The District maintains budgetary controls and budget transfer restrictions by function and major account category. The objective of these budgetary controls is to ensure compliance with the annual budget adopted by the District Governing Board. The District complies with state statutes requiring that a report of the District's adopted budget be published annually within the prescribed format as required by the Arizona Auditor General. The District also complies with Arizona Revised Statutes governing community colleges by issuing an annual budget expenditure limitation report that is examined by the Arizona Auditor General.

### **Cash Management**

The District is governed by the Arizona Revised Statutes relating to the overall investment of idle public funds. The fiduciary responsibility for such investments is entrusted to the District Governing Board and is administered through the Vice President for Administration. The District invests idle funds in a prudent, conservative, and secure manner for the highest available yield, given cash flow constraints, as prescribed by Arizona Revised Statutes. The principal investment vehicles used during the fiscal year were a pooled investment with the County Treasurer, direct investment in a Local Government Investment Pool (LGIP) with the State Treasurer's office, and direct investment in eligible U.S. Treasury and U.S. Government Agency securities and money market mutual funds.

The District constantly revisits its changing liquidity needs, and adjusts the structure of its idle funds to properly address these needs. In FY2021, the District continued to monitor targeted proportions of its idle funds in various maturity ranges, matching conservative projections of cash flow needs. These maturity range targets are adjusted periodically, as cash flow needs evolve. Most importantly, this approach continually prioritizes the District's primary objectives of maintaining safe, liquid investments, then, after those objectives are met, seeking to maximize yield.

### **Financial Reporting**

This ACFR for the District was formulated with data from various sources including District and Foundation records, the Cochise County Treasurer's Office and the Cochise County Assessor's Office. The statements present information on the financial condition of the District and whether resources were adequate to cover the costs of providing services during the reporting period. The District's ACFR will be distributed to the District Governing Board and senior administration; federal, state and county agencies, and financial institutions as well as others throughout the general public. Internal management reports are customized and provided to meet the information and decision-making needs at all levels of the organization



and to aid management in the allocation of resources. The Notes to the Financial Statements are an integral part of this ACFR and should be read in conjunction with the Financial Statements for a full understanding of the information presented therein.

### **RISK MANAGEMENT**

The District has a Director of Risk Management on staff, who is dedicated to the risk management function of the District and is tasked with responsibilities that include minimization of risks through the implementation of insurance and safety and loss prevention procedures across the District. Safety training and calendared drills are, in part, a portion of our loss prevention activities. The District maintains a full complement of insurance requirements in accordance with Arizona Revised Statutes. Liability coverage is carried on a broad basis, including error and omissions and “wrongful acts” coverage. Property coverage is maintained on a replacement value basis in accordance with an agreed-upon schedule of values. Additional coverages include non-employee or student events and vehicle fleet liability, crime and fidelity coverage, boiler and machinery insurance, professional liability, workers’ compensation, aircraft and airport liability, international travel and student athlete accident coverage.

As was the case in the spring 2020, the college continued to navigate the impact of the COVID-19 pandemic on student enrollment, student engagement, and operations throughout fiscal year 2020-2021. We continue to be extremely proud of our faculty and staff and their focus on helping our students take advantage of educational opportunities to enhance the quality of life for themselves, their families, and our communities.

### **INDEPENDENT AUDIT**

The District utilizes the audit services of the Arizona Auditor General to determine that the financial statements are free of material misstatements and ensure compliance with Arizona Revised Statutes requiring an annual audit of the District’s financial statements. The Independent Auditors’ Report is included in the financial section of this ACFR. The District received an unmodified opinion for the fiscal year ended June 30, 2021.

### **ACKNOWLEDGEMENTS**

The College would like to express its appreciation to the District’s Governing Board members, who volunteer their time and expertise on a regular basis to provide vision and guidance to the District. The District’s mission could not be achieved without the president’s continuing leadership through the strategic plan. The District would also like to express its appreciation to the Arizona Auditor General for timely completion of the audit. Finally, this report could not have been developed without the efficient and dedicated efforts of the District Financial Operations staff, others within the District community, and the Cochise County Assessor’s and Treasurer’s offices, all of whom contributed to its preparation.

Respectfully submitted,

Wendy Davis, Ph.D.  
Vice President for Administration

Debra Craig  
Director of Finance/Controller



Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

**Cochise County Community College District  
Arizona**

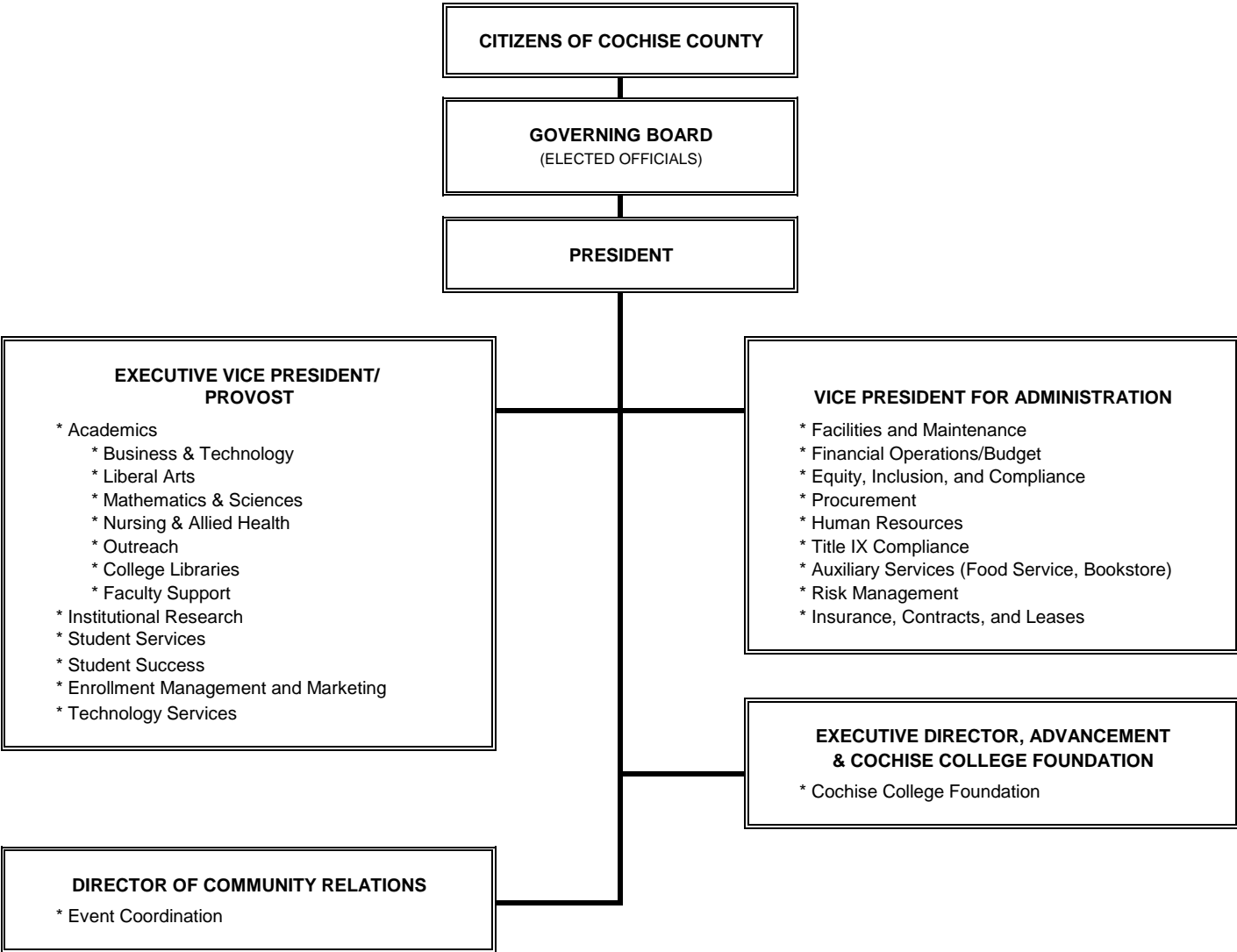
For its Comprehensive Annual  
Financial Report  
For the Fiscal Year Ended

June 30, 2020

*Christopher P. Morill*

Executive Director/CEO

# COCHISE COUNTY COMMUNITY COLLEGE DISTRICT ORGANIZATIONAL CHART



# COCHISE COUNTY COMMUNITY COLLEGE DISTRICT

## PRINCIPAL OFFICERS

June 30, 2021

### **DISTRICT GOVERNING BOARD**

Mr. Don Hudgins, *Chair, Precinct 2*

Mr. Dennis Nelson, *Secretary, Precinct 5*

Mr. David DiPeso, *Precinct 1*

Mr. Tim Quinn, *Precinct 4*

Mrs. Jane Strain, *Precinct 3*

### **PRESIDENT**

Dr. J.D. Rottweiler

### **ADMINISTRATION**

Dr. Verlyn Fick, *Executive Vice President/Provost*

Dr. Wendy Davis, *Vice President for Administration*



**COCHISE**  
**COLLEGE**

COCHISE COLLEGE



# Annual Comprehensive Financial Report

FINANCIAL  
SECTION



**COCHISE COLLEGE**







LINDSEY A. PERRY  
AUDITOR GENERAL

ARIZONA  
AUDITOR GENERAL

MELANIE M. CHESNEY  
DEPUTY AUDITOR GENERAL

## Independent auditors' report

Members of the Arizona State Legislature

The Governing Board of  
Cochise County Community College District

### Report on the financial statements

We have audited the accompanying financial statements of the business-type activities and discretely presented component unit of the Cochise County Community College District as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

#### ***Management's responsibility for the financial statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### ***Auditors' responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the discretely presented component unit. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the discretely presented component unit, is based solely on the other auditors' report. We conducted our audit in accordance with U.S. generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. The other auditors did not audit the discretely presented component unit's financial statements in accordance with *Government Auditing Standards*.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### **Opinions**

In our opinion, based on our audit and the report of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and discretely presented component unit of the District as of June 30, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with U.S. generally accepted accounting principles.

### **Other matters**

#### *Required supplementary information*

U.S. generally accepted accounting principles require that the management's discussion and analysis on pages 3 through 10, schedule of the District's proportionate share of the net pension/OPEB liability on pages 44 and 45, and schedule of District pension/OPEB contributions on pages 46 and 47 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with U.S. generally accepted auditing standards, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### *Other information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The introductory and statistical sections listed in the table of contents are presented for purposes of additional analysis and are not required parts of the basic financial statements.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

### **Other reporting required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we will issue our report on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters at a future date. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

Lindsey A. Perry, CPA, CFE  
Auditor General

December 16, 2021

# Cochise County Community College District

## Cochise College

### Management's discussion and analysis

#### Year ended June 30, 2021

Our discussion and analysis of the District's financial performance provides an overview of the District's financial activities for the year ended June 30, 2021. Please read it in conjunction with the transmittal letter on page iii and the District's basic financial statements, which begin on page 11.

#### Cochise County Community College District in 2021

The basic financial statements consist of the Statement of Net Position, the Statement of Revenues, Expenses, and Changes in Net Position, and the Statement of Cash Flows. The Statement of Net Position reflects the financial position of the District at June 30, 2021. It shows the various assets owned or controlled by the District, deferred outflows and inflows of resources, liabilities and the various categories of net position. Net position is defined as total assets and deferred outflows of resources minus total liabilities and deferred inflows of resources, and as such, represents the institutional equity or ownership in the total assets of the District.

The Statement of Revenues, Expenses, and Changes in Net Position reflects the results of operations and other activities for the year ended June 30, 2021. It shows the various revenues and expenses, both operating and non-operating, and reconciles the beginning net position balance to the ending net position balance shown on the Statement of Net Position described above.

The Statement of Cash Flows reflects the inflows and outflows of cash and cash equivalents for the year ended June 30, 2021. It indicates the various cash activities by type and reconciles the beginning cash and cash equivalents balance to the ending cash and cash equivalents balance shown on the Statement of Net Position first described above. In addition, this statement reconciles cash flows used for operating activities to the operating loss on the Statement of Revenues, Expenses, and Changes in Net Position described immediately above.

Although the primary focus of this document is on the results of activities for fiscal year 2020-21 (FY2021), comparative data is also presented for the previous fiscal year 2019-20 (FY2020). This discussion and analysis utilizes the prior fiscal year as a reference point in illustrating issues and trends when assessing the institution's financial health.

Total assets increased in FY2021 by \$0.74 million. This increase is primarily due to net capital assets which increased by \$2.32 million and a \$1.97 million decrease in noncurrent assets. In FY2021, the District recorded the completion of the Automotive Technology Building. This \$5.36 million building offers state of the art technology that allows the District to move forward its commitment to certificate programs, which offer industry ready graduates in under a year. The decrease in noncurrent assets represents an early recognition of the debt repayment. The greatest change in FY2021 occurred in the categories supporting pension commitments – deferred outflows of resources (\$2.91 million increase), net pension and other postemployment benefits liability (\$5.25 million increase), and a deferred inflows of resources (\$2.39 million decrease). These items are directly supported by actuarial assumptions from the District's pension partner – Arizona State Retirement System (ASRS). The pension recording process utilizes data from the preceding year or 2020. The year 2020 was a tumultuous year during which many employers and

Cochise County Community College District  
 Cochise College  
 Management's discussion and analysis  
 Year ended June 30, 2021

employees experienced transitions in which long term employees retired and many employees chose to change positions and employers,. In addition, long-term debt had a decrease of \$3.64 million. For the above reasons, total net position increased by \$7.18 million in FY2021.

During FY2021, the current ratio increased to 5.55 from 3.80 last fiscal year with total current assets increasing by \$0.40 million and total current liabilities decreasing by \$2.37 million. In FY2020, the District received grant funds from the Higher Education Emergency Relief Fund (HEERF) program. These funds were paid to students through the accounts payable system. In FY2021, the continuing HEERF funds were paid throughout the year, returning the payable category to a more traditional level.

Total net position increased by \$7.18 million in FY2021. The net investment in capital assets increased \$5.84 million in FY2021. This change represents an increase in buildings as previously discussed. The net investment in capital assets in now 104.0% of total net position, down from 107.5% last year.

Condensed Financial Information  
 Net Position

	<u>As of</u> <u>June 30, 2021</u>	<u>As of</u> <u>June 30, 2020</u>
<u>Assets</u>		
Current assets	\$ 29,807,177	\$ 29,409,625
Noncurrent assets, other than capital assets	133,542	2,103,771
Capital assets, net	<u>74,433,173</u>	<u>72,116,673</u>
Total assets, net	<u>104,373,892</u>	<u>103,630,069</u>
<u>Deferred Outflows of Resources</u>	6,911,938	4,006,011
<u>Liabilities</u>		
Other liabilities	5,370,100	7,737,529
Long-term liabilities	<u>50,469,574</u>	<u>49,242,025</u>
Total liabilities	<u>55,839,674</u>	<u>56,979,554</u>
<u>Deferred Inflows of Resources</u>	929,835	3,319,999
<u>Net Position</u>		
Net investment in capital assets	56,700,025	50,864,347
Restricted for:		
Grants and contracts	2,152,933	2,553,198
Unrestricted	<u>(4,336,637)</u>	<u>(6,081,018)</u>
Total net position	<u>\$ 54,516,321</u>	<u>\$ 47,336,527</u>

Cochise County Community College District  
 Cochise College  
 Management's discussion and analysis  
 Year ended June 30, 2021

Revenues, Expenses, and Changes in Net Position

	Fiscal Year Ended June 30, 2021	Fiscal Year Ended June 30, 2020
Tuition and fees (net of scholarship allowances)	\$ 6,879,641	\$ 5,989,071
Contracts	-	275,063
Other operating revenues	1,046,840	1,131,761
Total operating revenues	<u>7,926,481</u>	<u>7,395,895</u>
Total operating expenses	<u>50,589,221</u>	<u>50,112,012</u>
Operating loss	<u>(42,662,740)</u>	<u>(42,716,117)</u>
Nonoperating revenues (expenses)		
Property taxes	22,726,752	22,528,484
State appropriations	13,769,020	15,220,542
Government grants	12,145,477	9,868,943
Share of State sale taxes	1,644,628	1,399,110
Private grants and gifts	129,119	5,299
Investment earnings	74,215	610,865
Interest expense on debt	(680,522)	(762,272)
Gain/(Loss) on disposal of capital assets	21,345	(148,466)
Other nonoperating revenues	-	416,672
Net nonoperating revenues	<u>49,830,034</u>	<u>49,139,177</u>
Capital Gifts	<u>12,500</u>	<u>-</u>
Increase in net position	7,179,794	6,423,060
Total net position, beginning of year	<u>47,336,527</u>	<u>40,913,467</u>
Total net position, end of year	<u>\$ 54,516,321</u>	<u>\$ 47,336,527</u>

Total operating revenues increased \$0.53 million in FY2021 versus the prior year. The change was due to a \$0.89 million increase in tuition and fees offset by a \$0.28 million decrease in contract revenue and a \$0.08 million decrease in other operating revenues.

Overall, net nonoperating revenues remained consistent with a slight increase of \$0.69 million. Decreases in state appropriations and investment earnings were offset by an increase in government grants. Of note was

Cochise County Community College District  
 Cochise College  
 Management's discussion and analysis  
 Year ended June 30, 2021

an 18% increase in share of state sales tax. This increase results from the taxability of online sales and will potentially create continued revenue increases.

Operating expenses increased by \$0.48 million for the year ended June 30, 2021.

The most significant elements of the overall increase in operating expenses were as follows:

Operating Expenses Comparison  
 (Dollars in thousands)

	Fiscal Year Ended June 30, 2021	Fiscal Year Ended June 30, 2020	Increase (Decrease)	Increase (Decrease)(%)
Salaries and wages	\$ 22,553	\$ 23,482	\$ (929)	(4)
Employee benefits	6,020	6,467	(447)	(7)
Contractual services	3,746	3,638	108	3
Supplies and other services	5,562	3,480	2,082	60
Scholarships	5,337	5,365	(28)	(1)
Depreciation	4,164	3,819	345	9
Other expenses	3,207	3,861	(654)	(17)
Total	<u>\$ 50,589</u>	<u>\$ 50,112</u>	<u>\$ 477</u>	<u>1</u>

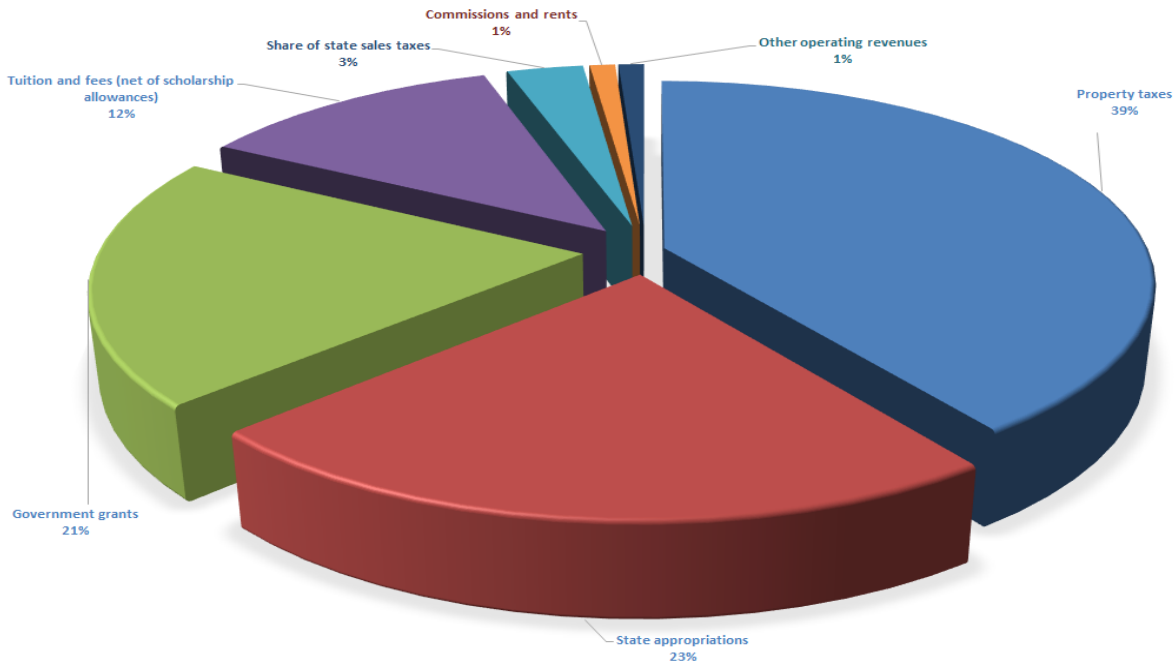
Comparing FY2021 to the prior year, the largest percentage increase in operating expenses was in supplies and other services. This \$2.08 million increase is due in a large part to purchases and expenses to remodel classrooms to meet COVID-19 guidelines. This increase is offset by decreases in salaries and wages (\$0.93 million), employee benefits (\$0.45 million), and other expenses (\$0.65 million). The District continues to seek qualified candidates to meet attrition due to employee transitions and department restructuring due to a re-focused strategy in the wake of COVID-19.

Cochise County Community College District  
 Cochise College  
 Management's discussion and analysis  
 Year ended June 30, 2021

The following is a summary of revenues for fiscal years ended June 30, 2021 and June 30, 2020:

Revenues by Source

	Fiscal Year Ended June 30, 2021		Fiscal Year Ended June 30, 2020	
<b>Operating revenues</b>				
Tuition and fees (net of scholarship allowances)	\$ 6,879,641	12 %	\$ 5,989,071	10 %
Contracts	-	0	275,063	1
Commissions and rents	719,233	1	825,251	2
Other operating revenues	327,607	1	306,510	1
Total operating revenues	<u>7,926,481</u>	<u>14</u>	<u>7,395,895</u>	<u>14</u>
<b>Nonoperating revenues</b>				
Property taxes	22,726,752	39 %	22,528,484	39 %
State appropriations	13,769,020	23	15,220,542	26
Government grants	12,145,477	21	9,868,943	17
Share of state sales taxes	1,644,628	3	1,399,110	2
Private grants and gifts	129,119	0	5,299	0
Investment earnings	74,215	0	610,865	1
Gain on disposal of capital assets	21,345	0	-	0
Other nonoperating revenues	-	0	416,672	1
Total nonoperating revenues	<u>50,510,556</u>	<u>86</u>	<u>50,049,915</u>	<u>86</u>
Capital gifts	<u>12,500</u>	<u>0</u>	<u>-</u>	<u>0</u>
Total revenues	<u>\$58,449,537</u>	<u>100 %</u>	<u>\$57,445,810</u>	<u>100 %</u>

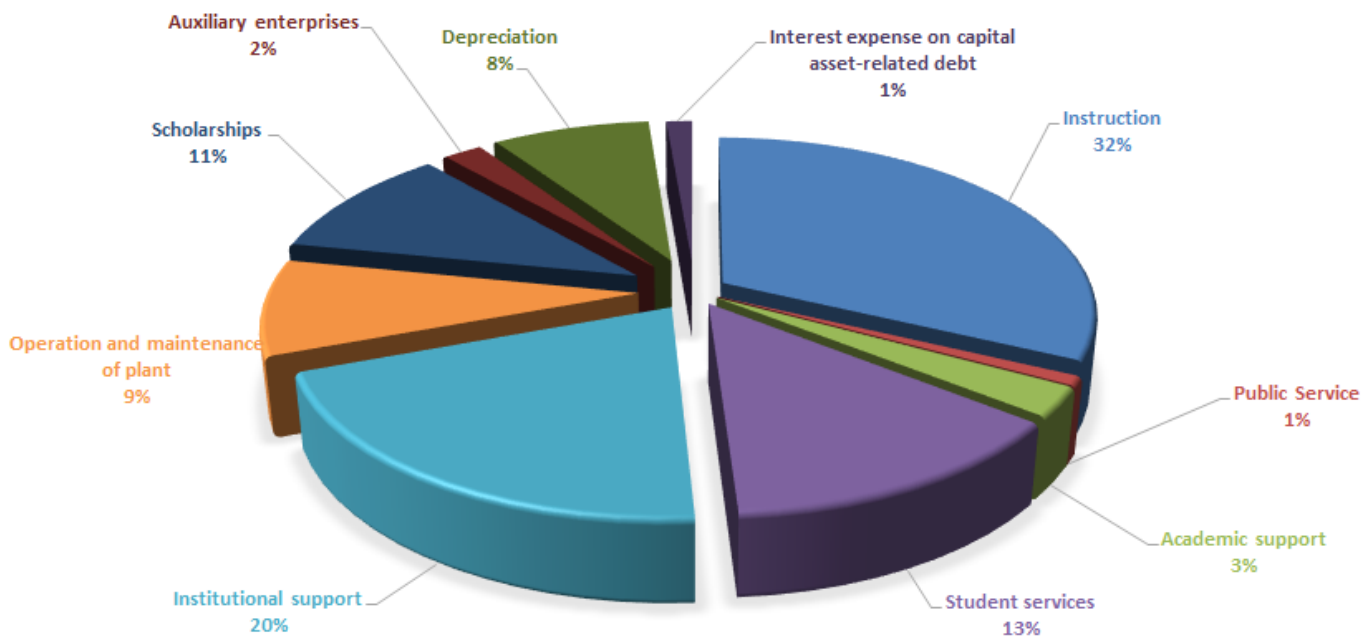


Cochise County Community College District  
 Cochise College  
 Management's discussion and analysis  
 Year ended June 30, 2021

The following is a summary of expenses for fiscal years ended June 30, 2021 and June 30, 2020.

Expenses by Function

	Fiscal Year Ended June 30, 2021		Fiscal Year Ended June 30, 2020	
Operating expenses				
Educational and general:				
Instruction	\$ 16,440,729	32 %	\$ 17,975,267	35 %
Public service	425,385	1	497,407	1
Academic support	1,387,439	3	1,435,705	3
Student services	6,879,446	13	7,358,679	14
Institutional support	10,418,311	20	8,401,849	17
Operation and maintenance of plant	4,512,395	9	4,273,864	8
Scholarships	5,337,714	11	5,364,568	11
Auxiliary enterprises	1,024,090	2	985,748	2
Depreciation	4,163,712	8	3,818,925	8
Total operating expenses	<u>50,589,221</u>	<u>99</u>	<u>50,112,012</u>	<u>99</u>
Nonoperating expenses				
Interest expense on capital asset-related debt	680,522	1	762,272	1
Loss on disposal of capital assets	-	-	148,466	-
Total expenses	<u>\$51,269,743</u>	<u>100 %</u>	<u>\$51,022,750</u>	<u>100 %</u>





Cochise County Community College District  
 Cochise College  
 Management's discussion and analysis  
 Year ended June 30, 2021

Capital asset and debt administration—

Below is a summary of capital assets, net of accumulated depreciation, as of June 30, 2021 and June 30, 2020. See Note 3 for further details.

	Balance June 30, 2021	Balance June 30, 2020
Capital assets (net of depreciation):		
Land	\$ 1,993,038	\$ 1,993,038
Museum art collection	66,000	66,000
Construction in progress	104,533	3,632,580
Buildings and improvements	59,660,732	55,284,902
Improvements other than buildings	8,273,667	7,495,330
Equipment	4,199,620	3,476,424
Library books	135,583	168,399
Total capital assets (net of depreciation)	<u>\$ 74,433,173</u>	<u>\$ 72,116,673</u>

The increase of \$2.32 million in net capital assets is primarily attributable to a net increase in buildings and improvements of \$4.38 million and a decrease of \$3.53 million in construction in progress. The net change marks the completion of the Automotive Technology Building, moving from construction in progress in FY2020 to the finished project in buildings and improvements in FY2021.

During FY2021, principal payment was \$830,000 on the Series 2016A Revenue Bonds and \$2,515,000 on the Series 2016B Revenue Refunding Bonds. At June 30, 2021, the District had an outstanding principal balance due of \$5,350,000 for the 2016A Revenue Bonds and \$10,995,000 for the 2016B Revenue Refunding Bonds. Note 4 to the basic financial statements provides details on all bond issues and long-term obligations.

Current Factors Having Probable Future Financial Significance—

COVID-19 continues to provide challenges to the District and the country as a whole. Enrollment levels are fluctuating as students and potential students decide if a formal education is the right choice for them. The District has chosen this opportunity to update its mission, vision, and values statements and by doing so, re-structure learning modalities, departments, and programs.

The District has been able to take advantage of the HEERF grants to remodel classroom and meeting spaces with student and public safety in mind. Additionally, the District has engaged in efforts to re-engage students through a direct outreach program. Realizing that many students are struggling scholastically during this time, the District has hired additional tutors to meet the need. Students are also experiencing mental health issues due to COVID-19. The District is working to provide resources to meet the needs of the students.

Cochise County Community College District  
Cochise College  
Management's discussion and analysis  
Year ended June 30, 2021

Requests for information—

This discussion and analysis is designed to provide a general overview of the Cochise County Community College District's finances for all those with an interest in such matters. Questions concerning any of the information provided in the Annual Financial Report or requests for additional financial information should be addressed the Office of the VP for Administration, Cochise County Community College District, 901 North Colombo Avenue, Sierra Vista, AZ 85635.

Cochise County Community College District  
Cochise College  
Statement of net position—primary government  
June 30, 2021

	<u>Business-type activities</u>
<b>Assets</b>	
Current assets:	
Cash and cash equivalents	\$ 10,427,304
Investments	15,662,272
Receivables (net of allowances for uncollectibles):	
Accounts	271,546
Property taxes	239,332
Government grants and contracts	1,789,828
Interest	18,717
Other	328,712
Inventories	768,128
Prepaid items	301,338
Total current assets	<u>29,807,177</u>
Noncurrent assets:	
Net other postemployment benefits asset	133,542
Capital assets, not being depreciated	2,163,571
Capital assets, being depreciated, net	72,269,602
Total noncurrent assets	<u>74,566,715</u>
 Total assets	 <u>104,373,892</u>
<b>Deferred outflows of resources</b>	
Deferred charge on debt refunding	819,010
Deferred outflows related to pensions and other postemployment benefits	6,092,928
Total deferred outflows of resources	<u>6,911,938</u>
<b>Liabilities</b>	
Current liabilities:	
Accounts payable	884,535
Accrued payroll and employee benefits	1,582,859
Deposits held in custody for others	213,047
Unearned revenues	289,838
Contingent liability	65,000
Current portion of compensated absences payable	248,641
Current portion of long-term debt	2,086,180
Total current liabilities	<u>5,370,100</u>
Noncurrent liabilities:	
Compensated absences payable	1,227,830
Net pension and other postemployment benefits liability	32,775,766
Long-term debt	16,465,978
Total noncurrent liabilities	<u>50,469,574</u>
 Total liabilities	 <u>55,839,674</u>
<b>Deferred inflows of resources</b>	
Deferred inflows related to pensions and other postemployment benefits	929,835
Total deferred inflows of resources	<u>929,835</u>
<b>Net position</b>	
Net investment in capital assets	56,700,025
Restricted:	
Expendable:	
Grants and contracts	2,152,933
Unrestricted (deficit)	<u>(4,336,637)</u>
 Total net position	 <u>\$ 54,516,321</u>

See accompanying notes to financial statements

Cochise County Community College District  
 Cochise College  
 Statement of financial position-component unit  
 June 30, 2021

Cochise College  
 Foundation, Inc

**ASSETS**

Cash and cash equivalents	\$	389,035
Property held for sale		162,061
Investments		14,234,318
Land held as an investment		19,825
Assets restricted to investment in property and equipment		2,976,761
Total assets	\$	17,782,000

**LIABILITIES AND NET ASSETS**

Liabilities:		
Deposits held on behalf of others		14,722
Liability under split-interest agreement		238,101
Total liabilities		252,823
Net assets:		
Without donor restrictions - undesignated		521,376
Without donor restrictions - board designated		713,080
With donor restrictions		16,294,721
Total net assets		17,529,177
Total liabilities and net assets	\$	17,782,000

See accompanying notes to financial statements.

Cochise County Community College District  
Cochise College  
Statement of revenues, expenses, and changes in net position—primary government  
Year ended June 30, 2021

	Business-type activities
Operating revenues:	
Tuition and fees (net of scholarship allowances of \$2,881,136)	\$ 6,879,641
Bookstore income	43,212
Food service income	664,240
Dormitory rentals and fees	11,781
Other	327,607
Total operating revenues	<u>7,926,481</u>
Operating expenses:	
Educational and general:	
Instruction	16,440,729
Public service	425,385
Academic support	1,387,439
Student services	6,879,446
Institutional support	10,418,311
Operation and maintenance of plant	4,512,395
Scholarships	5,337,714
Auxiliary enterprises	1,024,090
Depreciation	4,163,712
Total operating expenses	<u>50,589,221</u>
Operating loss	<u>(42,662,740)</u>
Nonoperating revenues (expenses):	
Property taxes	22,726,752
State appropriations	13,769,020
Government grants	12,145,477
Share of state sales taxes	1,644,628
Private grants and gifts	129,119
Investment earnings	74,215
Interest expense on debt	(680,522)
Gain on disposal of capital assets	21,345
Total nonoperating revenues (expenses)	<u>49,830,034</u>
Income before other revenues, expenses, gains, or losses	7,167,294
Capital gifts	12,500
Increase in net position	<u>7,179,794</u>
Net position, July 1, 2020	<u>47,336,527</u>
Net position, June 30, 2021	<u>\$ 54,516,321</u>

See accompanying notes to financial statements.

Cochise County Community College District  
Cochise College  
Statement of activities—component unit  
Year ended June 30, 2021

<u>Cochise College Foundation, Inc</u>			
	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
Support, revenue, and gains:			
Investment return, net	\$ 157,193	\$ 3,484,276	\$ 3,641,469
Contributions	294,041	216,170	510,211
In-kind contributions	186,930	-	186,930
Realized gain on property held for sale	17,811	-	17,811
Net assets released from restrictions	636,228	(636,228)	-
Total support, revenue, and gains	<u>1,292,203</u>	<u>3,064,218</u>	<u>4,356,421</u>
Expenses:			
Program services:			
Student support	<u>739,826</u>	<u>-</u>	<u>739,826</u>
Supporting services:			
Management and general	262,929	-	262,929
Fundraising	79,150	-	79,150
Total supporting services	<u>342,079</u>	<u>-</u>	<u>342,079</u>
Total expenses	<u>1,081,905</u>	<u>-</u>	<u>1,081,905</u>
Change in net assets	210,298	3,064,218	3,274,516
Net assets, beginning of the year	<u>1,024,158</u>	<u>13,230,503</u>	<u>14,254,661</u>
Net assets, end of the year	<u>\$ 1,234,456</u>	<u>\$ 16,294,721</u>	<u>\$ 17,529,177</u>

See accompanying notes to financial statements.

Cochise County Community College District  
Cochise College  
Statement of cash flows - primary government  
Year ended June 30, 2021

	Business-Type Activities
Cash flows from operating activities:	
Tuition and fees	\$ 6,946,953
Bookstore receipts	43,212
Food services receipts	664,240
Dormitory rentals and fees	11,781
Other receipts	247,285
Payments to suppliers and providers of goods and services	(13,761,691)
Payments for employee wages and benefits	(29,411,133)
Payments for scholarships	(5,337,714)
Deposits held in custody for others received	1,074,068
Deposits held in custody for others disbursed	(1,063,570)
Net cash used for operating activities	<u>(40,586,569)</u>
Cash flows from noncapital financing activities:	
Property taxes	23,243,135
State appropriations	13,769,020
Private and government grants and gifts	11,607,296
Share of state sales taxes	1,644,628
Direct loans received	1,519,793
Direct loans disbursed	(1,519,793)
Net cash provided by noncapital financing activities	<u>50,264,079</u>
Cash flows from capital and related financing activities:	
Principal paid on capital debt	(3,345,000)
Interest paid on capital debt	(1,322,925)
Proceeds from sale of capital assets	54,034
Purchases of capital assets	(7,169,366)
Net cash used for capital and related financing activities	<u>(11,783,257)</u>
Cash flows from investing activities:	
Net purchases of investments	(798,232)
Interest received on investments	265,346
Net cash used for investing activities	<u>(532,886)</u>
Net decrease in cash and cash equivalents	(2,638,633)
Cash and cash equivalents, July 1, 2020	<u>13,065,937</u>
Cash and cash equivalents, June 30, 2021	<u>\$ 10,427,304</u>

See accompanying notes to financial statements.

Cochise County Community College District  
 Cochise College  
 Statement of cash flows - primary government  
 Year ended June 30, 2021

	<u>Business-Type Activities</u>
Reconciliation of operating loss to net cash used for operating activities:	
Operating loss	\$ (42,662,740)
Adjustments to reconcile operating loss to net cash used for operating activities:	
Depreciation	4,163,712
Changes in assets, deferred outflows of resources, liabilities, and deferred inflows of resources:	
Accounts receivables	38,028
Other receivables	(80,322)
Inventories	(9,939)
Deferred outflows of resources related to pensions and OPEB	(3,022,929)
Net OPEB asset	(133,542)
Accounts payable	(1,179,906)
Accrued payroll and employee benefits	(308,839)
Compensated absences payable	(231,877)
Unearned revenues	29,284
Deferred inflows of resources related to pensions and OPEB	(2,390,164)
Prepaid items	(122,163)
Net pension/OPEB liability	5,249,330
Deposits held in custody for others	10,498
Contingent liability	65,000
Net cash used for operating activities	<u>\$ (40,586,569)</u>
Noncash investing, noncapital financing, and capital and related financing activities:	

The District amortized \$56,300 for premiums received on revenue bonds issued in 2016, and \$234,880 for premiums received on revenue refunding bonds issued in 2016. The District amortized \$117,002 for deferred charge associated with the revenue refunding bonds issued in 2016.

The District recognized \$12,500 in donated capital items in FY2021.

The District's investments had a net decrease in fair market value of \$169,032.

The District disposed of capital assets with a net book value of \$32,689.

See accompanying notes to financial statements.



Cochise County Community College District  
Cochise College  
Notes to financial statements  
June 30, 2021

## Note 1 - Summary of significant accounting policies

Cochise County Community College District's accounting policies conform to generally accepted accounting principles applicable to public institutions engaged only in business-type activities adopted by the Governmental Accounting Standards Board (GASB).

For the year ended June 30, 2021, the District implemented the provisions of GASB Statement No. 84, *Fiduciary Activities*. GASB Statement No. 84 establishes criteria for identifying and reporting fiduciary activities and provides an exception for entities that normally expect to hold custodial assets for three months or less. The District has included activity that met the exception in the statement of net position and has separately reported receipts and disbursements as cash inflows and outflows, respectively, in the operating activities category of the statement of cash flows.

### A. Reporting entity

The District is a special-purpose government that a separately elected governing body governs. It is legally separate and fiscally independent of other state and local governments. The accompanying financial statements present the activities of the District (the primary government) and its discretely presented component unit, the Cochise College Foundation, Inc. (the Foundation).

The Foundation is a legally separate, tax-exempt organization. It acts primarily as a fund-raising organization that receives gifts and bequests, administers those resources, and disburses payments to or on behalf of the District for scholarships, and other District operations. Although the District does not control the timing or amount of receipts from the Foundation, the Foundation's restricted resources can be used only by or for the benefit of the District or its constituents. Consequently, the Foundation is considered a component unit of the District and is discretely presented in the District's financial statements.

For financial reporting purposes, the Foundation follows the Financial Accounting Standards Board statements for not-for-profit organizations. As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition criteria and presentation features. No modifications have been made to the Foundation's financial information included in the District's financial report. Accordingly, those financial statements have been reported on separate pages following the District's respective counterpart financial statements. For financial reporting purposes, only the Foundation's statements of financial position and activities are included in the District's financial statements as required by generally accepted accounting principles for public colleges and universities. The Foundation has a June 30 year-end.

During the year ended June 30, 2021, the Foundation distributed \$739,826 to the District for both restricted and unrestricted purposes. Complete financial statements for the Foundation can be obtained from the Cochise College Foundation, 4190 West Highway 80, Douglas, Arizona 85607-6100.

Cochise County Community College District  
Cochise College  
Notes to financial statements  
June 30, 2021

## B. Basis of presentation and accounting

The financial statements include a statement of net position; a statement of revenues, expenses, and changes in net position; and a statement of cash flows.

A statement of net position provides information about the District's assets, deferred outflows of resources, liabilities, deferred inflows of resources, and net position at the end of the year. Assets and liabilities are classified as either current or noncurrent. Net position is classified according to external donor restrictions or availability of assets to satisfy the District's obligations. Net investment in capital assets represents the value of capital assets, net of accumulated depreciation, less any outstanding liabilities incurred to acquire or construct the assets. Expendable restricted net position represents grants, contracts, gifts, and other resources that have been externally restricted for specific purposes. Unrestricted net position consists of all other resources, including those that have been designated by management to be used for other than general operating purposes.

A statement of revenues, expenses, and changes in net position provides information about the District's financial activities during the year. Revenues and expenses are classified as either operating or nonoperating, and all changes in net position are reported, including capital contributions and additions to endowments. Operating revenues and expenses generally result from exchange transactions. Accordingly, revenues, such as tuition and bookstore, food service, and dormitory charges, in which each party receives and gives up essentially equal values, are considered operating revenues. Other revenues, such as property taxes, state appropriations, and government grants, result from transactions in which the parties do not exchange equal values and are considered nonoperating revenues. Operating expenses include the cost of sales and services, administrative expenses, and depreciation on capital assets. Other expenses, such as interest expense, are considered nonoperating expenses.

A statement of cash flows provides information about the District's sources and uses of cash and cash equivalents during the year. Increases and decreases in cash and cash equivalents are classified as either operating, noncapital financing, capital financing, or investing.

The financial statements are presented using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Property taxes are recognized as revenue in the year for which they are levied. State appropriations are recognized as revenue in the year in which the appropriation is first made available for use. Grants and donations are recognized as revenue as soon as all eligibility requirements the provider imposed have been met.

The District eliminates all internal activity.

It is the District's policy to first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position are available.

Cochise County Community College District  
 Cochise College  
 Notes to financial statements  
 June 30, 2021

**C. Cash and investments**

For the statement of cash flows, the District's cash and cash equivalents are considered to be cash on hand, demand deposits, cash and investments held by the County Treasurer, investments in the State Treasurer's Local Government Investment Pool, and only those highly liquid investments with a maturity of 3 months or less when purchased.

All investments are stated at fair value.

**D. Inventories**

Inventories consist primarily of items held for resale and supplies. Items held for resale are stated at the lower of cost (determined by the first-in, first-out or the weighted average method) or market. Supplies are stated at cost.

**E. Capital assets**

Capital assets are reported at actual cost (or estimated historical cost if historical records are not available). Donated assets are reported at acquisition value.

Capitalization thresholds (the dollar values above which asset acquisitions are added to the capital asset accounts), depreciation methods, and estimated useful lives of capital assets are as follows:

	Capitalization threshold	Depreciation method	Estimated Useful life
Land	\$5,000	N/A	N/A
Museum art collection	5,000	N/A	N/A
Buildings	5,000	Straight line	5-40 years
Equipment	5,000	Straight line	3-20 years
Improvements other than buildings	5,000	Straight line	5-40 years
Library books	All	Straight line	10 years

**F. Deferred outflows and inflows of resources**

The statement of net position includes separate sections for deferred outflows of resources and deferred inflows of resources. Deferred outflows of resources represent a consumption of net position that applies to future periods that will be recognized as an expense in future periods. Deferred inflows of resources represent an acquisition of net position that applies to future periods and will be recognized as a revenue in future periods.

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## G. Pension and other postemployment benefits

For purposes of measuring the net pension and other postemployment benefits (OPEB) assets and liabilities, deferred outflows of resources and deferred inflows of resources related to pensions and OPEB, and pension and OPEB expense, information about the plans' fiduciary net position and additions to/deductions from the plans' fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

## H. Investment earnings

Investment earnings is composed of interest, dividends, and net changes in the fair value of applicable investments.

## I. Scholarship allowances

A scholarship allowance is the difference between the stated charge for goods and services the District provides and the amount that the student or third parties making payments on the student's behalf pays. Accordingly, some types of student financial aid, such as Pell grants and scholarships the District awards, are considered scholarship allowances. These allowances are netted against tuition and fees revenues in the statement of revenues, expenses, and changes in net position.

## J. Compensated absences

Compensated absences payable consists of vacation leave and a calculated amount of sick leave employees earned based on services already rendered.

Employees may accumulate up to 180 hours of vacation depending on years of service, but they forfeit any unused vacation hours in excess of the maximum amount at fiscal year-end. Upon terminating employment, the District pays all unused and unforfeited vacation benefits to employees. Accordingly, vacation benefits are accrued as a liability in the financial statements.

Employees may accumulate up to 876 hours of sick leave. Generally, sick leave benefits provide for ordinary sick pay and are cumulative, but employees may forfeit them upon terminating employment, depending upon their category. Terminating employees fall into one of three categories based upon the sick leave policy in place on the date of their hire: 1) Employees hired before July 1, 2014, who are at least 55 years of age or have met the necessary points for full retirement with the Arizona State Retirement System and have been employed with the District for at least 10 years are eligible to receive a portion of their sick leave benefits. 2) Sick leave for employees hired before July 1, 2014, who do not meet the additional age, time in service, and Arizona State Retirement System requirements do not vest. 3) Employees hired after June 30, 2014, who have accrued a minimum of 40 hours and have provide a minimum of two weeks' notice of separation, are also eligible to receive a portion of their sick leave benefits. Because sick leave benefits in 2) do not vest

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with employees, a liability for sick leave benefits is not accrued in the financial statements. However, for employees in 1) and 3) sick leave benefits do vest and, therefore, are accrued as a liability in the financial statements.

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Note 2 - Deposits and investments

Arizona Revised Statutes (A.R.S.) requires the District to deposit special tax levies for the District's maintenance or capital outlay with the County Treasurer. A.R.S. does not require the District to deposit other public monies in its custody with the County Treasurer; however, the District must act as a prudent person dealing with another's property when making investment decisions about those monies. A.R.S. requires collateral for deposits at 102 percent of all deposits not covered by federal depository insurance. A.R.S. does not include any requirements for credit risk, concentration of credit risk, interest rate risk, or foreign currency risk for the District's investments.

Deposits—At June 30, 2021, the carrying amount of the District's deposits was \$3,452,517, and the bank balance was \$3,566,875. For deposits, custodial credit risk is the risk that in the event of a bank failure, the District's deposits may not be returned to the District. The District currently does not have a deposit policy for custodial credit risk.

Investments—The District had total investments of \$22,632,754 at June 30, 2021. The District categorizes certain investments measured at fair value within the fair value hierarchy established by generally accepted accounting principles as follows.

	Amount	Fair value measurement using		
		Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)
<b>Investments by fair value level</b>				
U.S. Treasury securities	\$ 11,084,019	\$ 11,084,019	\$ -	\$ -
U.S. agency securities	4,578,253	213,230	4,365,023	-
Total investments by fair value level	<u>\$ 15,662,272</u>	<u>\$ 11,297,249</u>	<u>\$ 4,365,023</u>	<u>\$ -</u>

Investments categorized as Level 1 are valued using prices quoted in active markets for those investments. Investments categorized as Level 2 are valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities' relationship to benchmark quoted prices.

The District also had the following investments in external investment pools measured at fair value:

<b>External investment pools measured at fair value</b>	
State Treasurer's investment pool 7	\$ 1,571,570
County Treasurer's investment pool	<u>5,398,912</u>
Total external investment pools measured at fair value	<u>\$ 6,970,482</u>

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Investments in the State Treasurer’s investment pools are valued at the pool’s share price multiplied by the number of shares the District held. The fair value of a participant’s position in the pools approximates the value of that participant’s pool shares. The investment in the County Treasurer’s pool is valued using the District’s proportionate participation in the pool because the pool’s structure does not provide for shares. The State Board of Investment provides oversight for the State Treasurer’s investment pools. No comparable oversight is provided for the County Treasurer’s investment pool.

Credit risk—Through its investment policy and in accordance with state statute, the District manages its credit risk by primarily limiting the type of investments that the District utilizes to U.S. Treasury securities and U.S. Government backed securities. At June 30, 2021, credit risk for the District’s investments was as follows:

<b>Investment Type</b>	<b>Rating</b>	<b>Rating agency</b>	<b>Amount</b>
U.S. agency securities	Aaa	Moody’s	\$ 4,578,253
State Treasurer’s investment pool 7	Unrated	Not applicable	1,571,570
County Treasurer’s investment pool	Unrated	Not applicable	5,398,912
			<u>\$ 11,548,735</u>

Custodial credit risk—For an investment, custodial credit risk is the risk that, in the event of the counterparty’s failure, the District will not be able to recover the value of its investments or collateral securities that are in an outside party’s possession. The District currently does not have a formal investment policy for custodial credit risk.

Concentration of credit risk—The District does not have a formal policy regarding concentration of credit risk. The District had investments at June 30, 2021, of 5 percent or more in Federal National Mortgage Association and Federal Home Loan Mortgage Corporation. These investments were 11.02 percent and 7.32 percent, respectively, of the District’s total investments.

Interest rate risk—Through its investment policy, the District manages its exposure to fair value losses arising from increasing interest rates by limiting the maturity of any one investment to 5 years.

At June 30, 2021, the District had the following investments in debt securities:

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	<b>Investment Maturities</b>		
	<b>Less than 1 Year</b>	<b>1-5 Years</b>	<b>Fair Value</b>
<b>Investment type</b>			
U.S. agency securities	\$ 900,441	\$ 3,677,812	\$ 4,578,253
U.S. Treasury securities	6,746,518	4,337,501	11,084,019
State Treasurer's investment pool 7	1,571,570	-	1,571,570
County Treasurer's investment pool	5,398,912	-	5,398,912
	<u>\$ 14,617,441</u>	<u>\$ 8,015,313</u>	<u>\$ 22,632,754</u>

A reconciliation of cash, deposits, and investments to amounts shown on the statement of net position follows:

Cash, deposits, and investments:		Statement of net position:	
Cash on hand	\$ 4,305	Cash and cash equivalent	\$ 10,427,304
Amount of deposits	3,452,517	Current investments	15,662,272
Amount of investments	<u>22,632,754</u>		
Total	<u>\$ 26,089,576</u>	Total	<u>\$ 26,089,576</u>



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#### Note 3 - Capital assets

Capital asset activity for the year ended June 30, 2021, was as follows:

	<u>Balance July 1, 2020</u>	<u>Increases</u>	<u>Decreases</u>	<u>Balance June 30, 2021</u>
Capital assets not being depreciated:				
Land	\$ 1,993,038	\$ -	\$ -	\$ 1,993,038
Museum art collection	66,000	-	-	66,000
Construction in progress	3,632,580	101,632	(3,629,679)	104,533
Total capital assets not being depreciated	<u>5,691,618</u>	<u>101,632</u>	<u>(3,629,679)</u>	<u>2,163,571</u>
Capital assets being depreciated:				
Buildings and improvements	87,162,268	6,539,364	-	93,701,632
Equipment	13,584,318	1,965,540	(61,387)	15,488,471
Improvements other than buildings	14,137,071	1,528,575	-	15,665,646
Library books	427,935	7,469	(57,624)	377,780
Total capital assets being depreciated	<u>115,311,592</u>	<u>10,040,948</u>	<u>(119,011)</u>	<u>125,233,529</u>
Less accumulated depreciation for:				
Buildings and improvements	(31,877,366)	(2,163,534)	-	(34,040,900)
Equipment	(10,107,894)	(1,212,535)	31,578	(11,288,851)
Improvements other than buildings	(6,641,741)	(750,238)	-	(7,391,979)
Library books	(259,536)	(37,405)	54,744	(242,197)
Total accumulated depreciation	<u>(48,886,537)</u>	<u>(4,163,712)</u>	<u>86,322</u>	<u>(52,963,927)</u>
Total capital assets being depreciated, net	<u>66,425,055</u>	<u>5,877,236</u>	<u>(32,689)</u>	<u>72,269,602</u>
Capital assets, net	<u>\$ 72,116,673</u>	<u>\$ 5,978,868</u>	<u>\$ (3,662,368)</u>	<u>\$ 74,433,173</u>

The District maintains a museum art collection consisting primarily of donated pieces. The collection is held for public exhibition rather than financial gain. As the collection is held for public educational use, the District categorizes the items as inexhaustible and does not depreciate the items.

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#### Note 4 - Long-term liabilities

The following schedule details the District's long-term liability and obligation activity for the year ended June 30, 2021:

	Balance July 1, 2020	Additions	Reductions	Balance June 30, 2021	Due within one year
Bonds payable:					
Revenue bonds	\$ 6,180,000	\$ -	\$ 830,000	\$ 5,350,000	\$ 445,000
Revenue refunding bonds	13,510,000	-	2,515,000	10,995,000	1,350,000
Premiums	2,498,338	-	291,180	2,207,158	291,180
Total bonds payable	<u>22,188,338</u>	<u>-</u>	<u>3,636,180</u>	<u>18,552,158</u>	<u>2,086,180</u>
Net pension and other postemployment benefits liability	27,526,436	5,249,330	-	32,775,766	-
Compensated absences	1,708,348	1,892,462	2,124,339	1,476,471	248,641
Total long-term liabilities	<u>\$ 51,423,122</u>	<u>\$ 7,141,792</u>	<u>\$ 5,760,519</u>	<u>\$ 52,804,395</u>	<u>\$ 2,334,821</u>

Bonds—The District's bonded debt consists of revenue and revenue refunding bonds with interest payable semiannually. Only those bonds that mature on or after July 1, 2026 are callable prior to maturity. Bond proceeds pay primarily for acquiring or constructing capital facilities. Bonds have also been issued to advance-refund previously issued bonds. Revenue and revenue refunding bonds are repaid from tuition and fees, rentals, and other charges to students, faculty, and others. Federal arbitrage regulations are applicable to all of the District's bond issues.

The following bonds were outstanding at June 30, 2021:

Description	Original amount authorized	Amount issued	Maturity ranges	Interest rates	Outstanding principal
Revenue bonds	\$ 7,310,000	\$7,310,000	2022-31	3.00 - 5.00%	\$ 5,350,000
Revenue bonds—refunding	14,675,000	14,675,000	2022-28	5.00%	<u>10,995,000</u> <u>\$ 16,345,000</u>

The following schedule details debt service requirements to maturity for the District's bonds payable at June 30, 2021:

Year Ending June 30:	Revenue Bonds Series 2016A		Revenue Bonds Series 2016B		Total Debt Service Requirements
	Principal	Interest	Principal	Interest	
2022	445,000	219,450	1,350,000	549,750	2,564,200
2023	465,000	197,200	1,420,000	482,250	2,564,450
2024	480,000	183,250	1,490,000	411,250	2,564,500
2025	495,000	168,850	1,565,000	336,750	2,565,600
2026	515,000	149,050	1,640,000	258,500	2,562,550
2027-2031	2,950,000	368,850	3,530,000	267,000	7,115,850
Totals	<u>\$ 5,350,000</u>	<u>\$ 1,286,650</u>	<u>\$ 10,995,000</u>	<u>\$ 2,305,500</u>	<u>\$ 19,937,150</u>

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Revenues pledged—The District has pledged future revenue streams from tuition, fees, rentals, and other payments from students, faculty, and others to make debt service payments on all revenue bonds and revenue refunding bonds outstanding at June 30, 2021. Annual principal and interest payments on the debt issuances, payable solely from these revenues through 2031, are expected to require approximately 24% of the annual pledged gross revenues. Total principal and interest remaining to be paid is \$19,937,150. For FY 2021 principal and interest payments and total pledged gross revenues were \$4,199,700 and \$8,000,696, respectively.

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#### Note 5 - Risk management

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The District participates with other Arizona community college districts and school districts in the Arizona School Risk Retention Trust, Inc. (the Trust, a public entity risk pool. The Trust insures the District for its property, general, professional and automobile liability and commercial crime coverages. The coverage limit for property insurance is \$100 million with a \$1,000 deductible. The general, professional, and automobile liability coverage limit is \$10 million with no deductible. The commercial crime coverage limit is \$1.5 million with a \$100 deductible. The cyber liability coverage limit is \$1 million with a \$5,000 deductible. Additionally, the District carried a COVID-19 liability endorsement of \$1 million with no deductible.

The Trust's operating agreement includes a provision for the member to be charged an additional pro-rata assessment in the event that total claims paid by the Trust exceed the members' contributions and reserves in any one year. The District will be charged for any such assessment in the following year. The District has never been charged such an assessment.

The District also carries commercial insurance for other exposure to loss, including workers' compensation and employers' liability, aviation and airport liability, coverage for damage to owned aircraft, international travel accidental death and dismemberment, liability for students and employees, accident coverage for students participating in sports programs, and professional liability for students participating in allied health training.

Settled claims have not exceeded commercial insurance coverage in the past 3 fiscal years. There were no uninsured losses in the year ended June 30, 2021.

The District provides health, prescription, dental, life, and short-term disability benefits to its employees and their dependents through the Cochise Combined Trust (CCT currently composed of three member entities: Cochise College, Cochise County, and Central Arizona College. CCT provides the benefits through a self-funding agreement with its participants and has contracted with a third party to administer the program. The District is responsible for paying the premium for employee coverage and employees can enroll eligible dependents, with dependent coverage the responsibility of the employee. Employees contribute 2% monthly to their premium. If the District withdraws from CCT, it is responsible for a proportional share of any claim's runout costs, including administrative costs that exceed trust fund reserves. If CCT were to terminate, the District would be responsible for its proportional share of any trust deficit.

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#### Note 6 - Pension and other postemployment benefits

Plan description—District employees participate in the Arizona State Retirement System (ASRS). The ASRS administers a cost-sharing multiple-employer defined benefit pension plan, a cost-sharing multiple-employer defined benefit health insurance premium benefit (OPEB) plan, and a cost-sharing multiple-employer defined benefit long-term disability (OPEB) plan. The Arizona State Retirement System Board governs the ASRS according to the provisions of A.R.S. Title 38, Chapter 5, Articles 2 and 2.1. The ASRS is a component unit of the State of Arizona. The ASRS issues a publicly available financial report that includes its financial statements and required supplementary information. The report is available on its website at [www.azasrs.gov](http://www.azasrs.gov).

Benefits provided—The ASRS provides retirement, health insurance premium supplement, long-term disability, and survivor benefits. State statute establishes benefit terms. Retirement benefits are calculated on the basis of age, average monthly compensation, and service credit as follows:

	Retirement Initial membership date:	
	Before July 1, 2011	On or after July 1, 2011
Years of service and age required to receive benefit	Sum of years and age equals 80 10 years, age 62 5 years, age 50* any years, age 65	30 years, age 55 25 years, age 60 10 years, age 62 5 years, age 50* any years, age 65
Final average salary is based on	Highest 36 consecutive months of last 120 months	Highest 60 consecutive months of last 120 months
Benefit percent per year of service	2.1% to 2.3%	2.1% to 2.3%

\*With actuarially reduced benefits.

Retirement benefits for members who joined the ASRS prior to September 13, 2013, are subject to automatic cost-of-living adjustments based on excess investment earning. Members with a membership date on or after September 13, 2013, are not eligible for cost-of-living adjustments. Survivor benefits are payable upon a member's death. For retired members, the retirement benefit option chosen determines the survivor benefit. For all other members, the beneficiary is entitled to the member's account balance that includes the member's contributions and employer's contributions, plus interest earned.

Health insurance premium benefits are available to retired or disabled members with 5 years of credited service. The benefits are payable only with respect to allowable health insurance premiums for which the member is responsible. For members with 10 or more years of service, benefits range from \$100 per month to \$260 per month depending on the age of the member and dependents. For members with 5 to 9 years of service, the benefits are the same dollar amounts as above multiplied by a vesting fraction based on completed years of service.

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Active members are eligible for a monthly long-term disability benefit equal to two-thirds of monthly earnings. Members receiving benefits continue to earn service credit up to their normal retirement dates. Members with long-term disability commencement dates after June 30, 1999, are limited to 30 years of service or the service on record as of the effective disability date if their service is greater than 30 years.

Contributions—In accordance with state statutes, annual actuarial valuations determine active member and employer contribution requirements. The combined active member and employer contribution rates are expected to finance the costs of benefits employees earn during the year, with an additional amount to finance any unfunded accrued liability. For the year ended June 30, 2021, statute required active ASRS members to contribute at the actuarially determined rate of 12.22 percent (12.04 percent for retirement and 0.18 percent for long-term disability of the members' annual covered payroll, and statute required the District to contribute at the actuarially determined rate of 12.22 percent (11.65 percent for retirement, 0.39 percent for health insurance premium benefit, and 0.18 percent for long-term disability of the active members' annual covered payroll. In addition, the District was required by statute to contribute at the actuarially determined rate of 10.21 percent (10.14 percent for retirement and 0.07 percent for long term disability of annual covered payroll of retired members who worked for the District in positions that an employee who contributes to the ASRS would typically fill. The District's contributions to the pension, health insurance premium benefit, and long-term disability plans for the year ended June 30, 2021, were \$2,285,778, \$75,192, and \$34,978, respectively.

Liability—At June 30, 2021, the District reported the following asset and liabilities for its proportionate share of the ASRS' net pension/OPEB asset or liability.

ASRS	Net pension/OPEB (asset) liability
Pension	\$32,632,768
Health insurance premium benefit	(\$133,542)
Long-term disability	\$142,998

The net asset or net liability was measured as of June 30, 2020. The total liability used to calculate the net asset or net liability was determined using update procedures to roll forward the total liability from an actuarial valuation as of June 30, 2019, to the measurement date of June 30, 2020. The District's proportion of the net asset or net liability was based on the District's actual contributions to the plan relative to the total of all participating employers' contributions for the year ended June 30, 2020. The District's proportion measured as of June 30, 2020, and the change from its proportions measured as of June 30, 2019, were:

ASRS	Proportion June 30, 2020	Increase (decrease from June 30, 2019)
Pension	0.18834%	(0.00083)
Health insurance premium benefit	0.18862%	(0.00148)
Long-term disability	0.18850%	(0.00124)

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Expense—For the year ended June 30, 2021, the District recognized the following pension and OPEB expense.

ASRS	Pension/OPEB expense
Pension	\$1,938,496
Health insurance premium benefit	\$40,765
Long-term disability	\$43,627

Deferred outflows/inflows of resources—At June 30, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to pensions and OPEB from the following sources:

ASRS	Pension		Health insurance premium benefit		Long-term disability	
	Deferred outflows of resources	Deferred inflows of resources	Deferred outflows of resources	Deferred inflows of resources	Deferred outflows of resources	Deferred inflows of resources
Differences between expected and actual experience	\$295,220	\$0	\$0	\$263,136	\$12,444	\$3,682
Changes of assumptions or other inputs	0	0	74,035	0	15,407	0
Net difference between projected and actual earnings on plan investments	3,147,469	0	136,638	0	15,744	0
Changes in proportion and differences between district contributions and proportionate share of contributions	0	656,173	23	339	0	6,505
District contributions subsequent to the measurement date	2,285,778	0	75,192	0	34,978	0
Total	<u>\$5,728,467</u>	<u>\$656,173</u>	<u>\$285,888</u>	<u>\$263,475</u>	<u>\$78,573</u>	<u>\$10,187</u>

The amounts reported as deferred outflows of resources related to ASRS pensions and OPEB resulting from district contributions subsequent to the measurement date will be recognized as an increase of the net asset or a reduction of the net liability in the year ending June 30, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to ASRS pensions will be recognized as expenses as follows:

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Year ending June 30	Pension	Health insurance premium benefit	Long-term disability
2022	(249,758)	(28,506)	5,452
2023	924,305	403	8,007
2024	1,138,473	6,770	8,477
2025	973,496	(7,291)	7,503
2026	0	(24,155)	3,425
Thereafter	0	0	544

Actuarial assumptions—The significant actuarial assumptions used to measure the total pension/OPEB liability are as follows:

Actuarial valuation date	June 30, 2019
Actuarial roll forward date	June 30, 2020
Actuarial cost method	Entry age normal
Investment rate of return	7.5%
Projected salary increases	2.7–7.2% for pensions/not applicable for OPEB
Inflation	2.3%
Permanent benefit increase	Included for pensions/not applicable for OPEB
Mortality rates	2017 SRA Scale U-MP for pensions and health insurance premium benefit
Recovery rates	2012 GLDT for long-term disability
Healthcare cost trend rate	Not applicable

Actuarial assumptions used in the June 30, 2019, valuation were based on the results of an actuarial experience study for the 5-year period ended June 30, 2016.

The long-term expected rate of return on ASRS plan investments was determined to be 7.5 percent using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

Asset class	Target allocation	Long-term expected geometric real rate of return
Equity	50%	6.39%
Fixed income - credit	20%	5.44%
Fixed income - interest rate sensitive	10%	0.22%
Real estate	<u>20%</u>	5.85%
Total	<u>100%</u>	

Discount rate—The discount rate used to measure the ASRS total pension/OPEB liability was 7.5 percent. The projection of cash flows used to determine the discount rate assumed that contributions from participating employers will be made based on the actuarially determined rates based on the ASRS Board’s funding policy, which establishes the contractually required rate under Arizona statute. Based on those assumptions, the plans’ fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the



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long-term expected rate of return on plan investments was applied to all periods of projected benefit payments to determine the total pension/OPEB liability.

Sensitivity of the District's proportionate share of the ASRS net pension/OPEB (asset) liability to changes in the discount rate—The following table presents the District's proportionate share of the net pension/OPEB (asset) liability calculated using the discount rate of 7.5 percent, as well as what the District's proportionate share of the net pension/OPEB (asset) liability would be if it were calculated using a discount rate that is 1 percentage point lower (6.5 percent) or 1 percentage point higher (8.5 percent) than the current rate:

<b>District's proportionate share of the</b>	<b>1% Decrease (6.5%)</b>	<b>Current discount rate (7.5%)</b>	<b>1% Increase (8.5%)</b>
Net pension liability	\$44,624,867	\$32,632,768	\$22,601,989
Net health insurance premium benefit liability (asset)	175,221	(133,542)	(396,311)
Net long-term disability liability	156,131	142,998	130,251

Plan fiduciary net position—Detailed information about the plans' fiduciary net position is available in the separately issued ASRS financial report.

Contributions payable—The District's accrued payroll and employee benefits included \$64,420 of outstanding pension and OPEB contribution amounts payable to ASRS for the year ended June 30, 2021.

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Note 7 - Operating expenses

The District's operating expenses are presented by functional classification in the statement of revenues, expenses, and changes in net position—primary government. The operating expenses can also be classified into the following:

Personnel services	28,573,112
Contract services	3,746,337
Supplies and other services	5,560,781
Communications and utilities	1,430,917
Scholarships	5,337,714
Depreciation	4,163,712
Other	1,776,648
Total	<u>50,589,221</u>

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## Note 8 – Discretely Presented Component Unit Disclosures

### NATURE OF ACTIVITIES AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**Nature of Activities** – The Cochise College Foundation, Inc. (the Foundation) is an Arizona nonprofit Foundation incorporated under the laws of the state of Arizona on March 20, 1967. The Foundation's mission is to promote student success, facilities development and program support for Cochise College. The Foundation funds its activities primarily through contributions and investment income. The governing board of the Foundation consists of between nine and 15 individuals who collectively serve as the Board of Directors.

**Basis of Accounting** – The financial statements of the Foundation have been prepared on the accrual basis of accounting in accordance with generally accepted accounting principles in the United States of America and, accordingly, reflect all significant receivables, payables, and other liabilities.

**Basis of Presentation** – The Foundation reports information regarding its financial position and activities according to two classes of net assets that are based upon the existence or absence of restrictions on use that are placed by its donors: net assets without donor restrictions and net assets with donor restrictions.

The governing board has designated, from net assets without donor restrictions, net assets for an operating reserve and a board-designated endowment. Net assets with donor restrictions are subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, such as those that the donor stipulates that resources be maintained in perpetuity.

Net assets without donor restrictions are resources available to support operations and not subject to donor restrictions. The only limits on the use of net assets without donor restrictions are the broad limits resulting from the nature of the Foundation, the environment in which it operates, the purposes specified in its corporate documents and its application for tax-exempt status, and any limits resulting from contractual agreements with creditors and others that are entered into in the course of its operations.

Net assets with donor restrictions are resources that are subject to donor-imposed restrictions. Some restrictions are temporary in nature, such as those that are restricted by a donor for use for a particular purpose or in a particular future period. Other restrictions may be perpetual in nature; such as those that are restricted by a donor that the resources be maintained in perpetuity.

The Foundation's unspent contributions are reported in net assets with donor contributions if the donor limited their use, as are promised contributions that are not yet due. Contributions of property and equipment or cash restricted to acquisition of property and equipment are reported as net assets with donor restrictions if the donor has restricted the use of the property or equipment to a particular program. These restrictions expire when the assets are placed in service.

# Cochise County Community College District

## Cochise College

### Notes to financial statements

June 30, 2021

The Foundation's donor-restricted endowment funds, including the unspent appreciation of the endowment fund and the portion of the Foundation's donor-restricted endowment funds that the Foundation is committed to maintaining in perpetuity are classified in net assets with donor restrictions, as is the Foundation's beneficial interest in a perpetual charitable trust held by a bank as trustee.

When a donor's restriction is satisfied, either by using the resources in the manner specified by the donor or by the passage of time, the expiration of the restriction is reported in the financial statements by reclassifying the net assets from net assets with donor restrictions to net assets without donor restrictions.

**Estimates** – Management uses estimates and assumptions in preparing financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. On an ongoing basis, management evaluates the estimates and assumptions based on new information. Management believes that the estimates and assumptions are reasonable in the circumstances; however, actual results could differ from those estimates.

**Cash and Cash Equivalents** – The Foundation considers all highly liquid investments with an initial maturity of three months or less to be cash equivalents, unless the investments are held for meeting restrictions for purchase of property and equipment, payment of long-term debt, or endowment.

**Investments** – Investments in marketable securities with readily determinable fair values and all investments in debt securities are reported at their fair values in the statement of financial position. Unrealized gains and losses are included in the change in net assets. Investment income and gains restricted by a donor are reported as increases in net assets without donor restrictions if the restrictions are met (either by passage of time or by use) in the reporting period in which the income and gains are recognized. Short-term investments consist of debt securities with original maturities of twelve months or less. Long-term investments consist of debt securities with original maturities greater than twelve months.

The Foundation reports its real estate investments at their fair values on the dates the properties were donated to the Foundation.

**Assets Restricted to Investment in Property and Equipment** – Assets restricted to investment in property and equipment consist of investments and cash and cash equivalents that are restricted by a donor to support capital construction and campus enhancements on the Cochise College, Sierra Vista campus. These assets were recorded as contributions at their estimated fair value at the date of donation. The assets thereafter will continue to be carried at fair value.

The fair value of the assets restricted to investment in property and equipment totaled \$2,976,761 as of June 30, 2021.

**Deposits Held on Behalf of Others** - Deposits held on behalf of others consist of donated amounts designated by third parties to specified scholarship recipients that have yet to be awarded. At June 30, 2021, deposits held on behalf of others totaled \$14,722 and is held with investments on

# Cochise County Community College District

## Cochise College

### Notes to financial statements

June 30, 2021

the accompanying statement of financial position.

**Conditional Promise to Give** – During fiscal year 2013, the Foundation was notified that a donor named the Foundation as the sole beneficiary of his estate. The assets of the donor’s estate, which had an estimated value of \$3,500,000 million at the date of the notification, are held within a revocable trust. Since the trust is revocable, this contribution is considered a conditional promise to give. The contribution will be recognized in the period in which the trust becomes irrevocable.

**Donated Assets** – Donated investments and other noncash donations are recorded as contributions at their fair values at the date of donation.

**Donated Services** – Donated services are recognized as contributions if the services (a) create or enhance nonfinancial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise be purchased by the Foundation.

**Revenue with and without Donor Restrictions** – Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished) in the reporting period in which the revenue is recognized. Contributions of property and equipment are reported as net assets with donor restrictions if the donor restricted the use of the property or equipment to a particular program, as are contributions of cash restricted to the purchase of property and equipment. Otherwise, donor restrictions on contributions of property and equipment or assets restricted for purchase of property and equipment are considered to expire when the assets are placed in service.

All other donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets with donor restrictions and reported in the Statement of Activities as net assets released from restrictions.

**Investment Income and Gains** – Investment income and gains restricted by donors are reported as increases in net assets without donor restrictions if the restrictions are met (either a stipulated time period ends, or a purpose restriction is accomplished) in the reporting period in which the income and gains are recognized.

**Income Taxes** – The Foundation is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. However, income from certain activities not directly related to the Foundation's tax-exempt purpose is subject to taxation as unrelated business income. In addition, the Foundation

# Cochise County Community College District

## Cochise College

### Notes to financial statements

June 30, 2021

qualifies for the charitable contribution deduction under Section 170(b)(1)(A) and has been classified as an Foundation other than a private foundation under Section 509(a)(2).

**Management's Review** – Management has evaluated all of the Foundation's events or transactions for subsequent events that would require disclosure in the financial statements through the financial issuance date of September 15, 2021.

#### LIQUIDITY

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the consolidated statements of financial position date, comprise the following:

Financial assets at year-end:	
Cash and cash equivalents	\$ 389,035
Property held for sale	162,061
Investments	17,211,079
Land held as an investment	<u>19,825</u>
Total financial assets	17,782,000

Less those unavailable for general expenditures within one year, due to:	
Donor restrictions by purpose - Endowments	3,391,190
Donor restrictions by purpose - Campus Enhancements	2,976,761
Donor restrictions by purpose - Scholarships	9,998,575
Board designated - General Endowment	<u>713,080</u>

Financial assets available to meet cash needs for general expenditures within one year \$ 702,394

#### PROPERTY HELD FOR SALE

In 2019, the Foundation received donations of two parcels of land in Sierra Vista, Arizona. The parcels were valued at \$16,000 each and were posted to the accounting records upon transfer of the deed. The Foundation also began to construct residential housing on these parcels with the help of students and in-kind support. Upon completion, the Foundation intends to sell the properties and use the proceeds towards additional construction costs on future properties. During the year ended June 30, 2021, the Foundation sold one of the properties and also began construction on a fourth property.

Cochise County Community College District  
 Cochise College  
 Notes to financial statements  
 June 30, 2021

INVESTMENTS

As of June 30, 2021, investments consist of the following:

Investments consist of:	
Equity securities	\$ 2,113,860
Preferred stock	456,293
Mutual funds:	
Inter-term invest growth	381,564
International bond	1,398,980
International stock	2,348,219
Short growth	921,822
Large growth	434,866
World stock	4,491,687
High yield corporate bonds	2,127,791
Growth and income	2,040,231
Bonds:	
Corporate	168,732
Municipal	2,269
Limited partnerships	62,182
Unit Trusts	89,920
Money market funds	6,028
ETF	<u>166,635</u>
 Total investments	 <u>\$ 17,211,079</u>

Net investment income consists of:	
Dividend and interest income	\$ 602,701
Realized/unrealized investment gains	<u>3,038,768</u>
Total investment return, net	<u>\$ 3,641,469</u>

Investments are carried at fair value, and realized and unrealized gains and losses are reflected within investment return, net in the statement of activities.

Accounting principles generally accepted in the United States of America establish a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurements) and the lowest priority to unobservable inputs (level 3 measurements). The three levels of the fair value hierarchy are described below:

# Cochise County Community College District

## Cochise College

### Notes to financial statements

June 30, 2021

Level 1: Unadjusted quoted market prices in active markets for identical assets or liabilities at the measurement date. Assets and liabilities classified as Level 1 generally include listed equities.

Level 2: Unadjusted quoted prices that are based on inputs in active markets, but not corroborated by market data. Assets and liabilities classified as Level 2 generally include fixed-income securities and annuity and life income funds.

Level 3: Inputs include pricing inputs that are unobservable for the assets and reflect certain assumptions to determine fair value.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used maximize the use of observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets measured at fair value, on a recurring basis. There have been no changes to the methodologies used at June 30, 2020.

*Equity securities* – Equity securities are measured using the quoted market prices for each security from major stock exchanges or other electronic quotation systems.

*Mutual funds and money market funds* – Mutual funds are valued at the NAV of shares held by the Foundation at year end based on readily determinable fair values, which are published daily and are the basis for current transactions.

*Bonds* – Bonds are valued using propriety valuation models incorporating live data from active market makers and inter-dealer brokers as reported on electronic communication networks. The valuation models incorporate benchmark yields, reported trades, broker/dealer quotes, bids, offers, and other data.

*Unit trusts* – Unit trusts are valued at the NAV of shares held by the Foundation at year end based on readily determinable fair values, which are published daily and are the basis for current transactions.

*Limited partnerships* – Limited partnerships are measured using the quoted market prices for each security from major stock exchanges or other electronic quotation systems.

*Real Estate Investment Trusts ("REITs")* – REITs are valued at the NAV of shares held by the Foundation at year-end which approximates the value of transactions for identical holdings in markets that are not active.

*Exchange-traded Funds – ("ETFs")* – ETFs are valued at the NAV of shares held by the Foundation at year end based on readily determinable fair values, which are published daily and are the basis for current transactions.



# Cochise County Community College District

## Cochise College

### Notes to financial statements

June 30, 2021

The following table sets forth by level, within the fair value hierarchy, the Foundation's financial instruments at fair value as of June 30, 2021.

	Level 1	Level 2	Total
Equity securities	\$ 2,113,860	\$ -	\$ 2,113,860
Preferred stock	456,293	-	456,293
Mutual funds:			
Inter-term invest growth	381,564	-	381,564
International bond	1,398,980	-	1,398,980
International stock	2,348,219	-	2,348,219
Short growth	921,822	-	921,822
Large growth	434,866	-	434,866
World stock	4,491,687	-	4,491,687
High yield corporate bonds	2,127,791	-	2,127,791
Growth and income	2,040,231	-	2,040,231
Bonds:			
Corporate	-	168,732	168,732
Municipal	-	2,269	2,269
Unit Trusts	62,182	-	62,182
Limited partnerships	89,920	-	89,920
Money market funds	6,028	-	6,028
EFT	166,635	-	166,635
Total	<u>\$ 17,040,078</u>	<u>\$ 171,001</u>	<u>\$ 17,211,079</u>

#### SPLIT-INTEREST AGREEMENT

In 2004 the Foundation was named the remainder beneficiary and trustee of a charitable remainder unitrust. The unitrust beneficiaries will be paid 100% of the investment earnings annually for the rest of their natural lives. At the end of the Trust's term, the remaining assets are available for the Foundation's use. Assets held in the charitable remainder unitrust are reported at fair value and at June 30, 2021, totaled \$571,537 (consisting of cash and marketable securities of \$2,540 and \$568,997, respectively. Fair value measurements at the reporting date are determined using quoted prices in active markets (Level 1 fair value hierarchy).

#### ENDOWMENTS

As of June 30, 2021, the Board of Directors had designated \$731,080 of net assets without donor restrictions as a general endowment fund to support the mission of the Foundation. Since that amount resulted from an internal designation and is not donor-restricted, it is classified and reported as net assets without donor restrictions.

The Foundation's endowments consist of both donor-restricted contributions and funds designated by the Board to function as endowments. Additionally, the Foundation's Board of Directors has designated

# Cochise County Community College District

## Cochise College

### Notes to financial statements

June 30, 2021

certain gifts as quasi-endowments, which are classified as temporarily restricted net assets based upon the original gift purpose. As required by GAAP, net assets associated with endowment funds, including funds designated by the Board to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

In September 2008, the State of Arizona enacted ARS§10-11801 et seq Management of Charitable Funds Act (MCFA). The Board of Directors of the Foundation has interpreted MCFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor- restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation retains in perpetuity and classifies as net assets with donor restrictions (1) the original value of gifts donated to the perpetual endowment, (2) the original value of subsequent gifts to the perpetual endowment, and (3) accumulations to the perpetual endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not retained in perpetuity are subject to appropriation for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by MCFA. In accordance with MCFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the various funds, (2) the purposes of the donor-restricted endowment funds, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of the Foundation, and (7) the Foundation's investment policies.

*Investment Return Objectives, Risk Parameters and Strategies.* The Foundation has adopted investment and spending policies, approved by the Board of Directors, for endowment assets. Those policies attempt to provide a predictable stream of funding to programs supported by its endowment funds while also maintaining the purchasing power of those endowment assets over the long-term. Accordingly, the investment process seeks to achieve an after-cost total real rate of return, including investment income as well as capital appreciation, which exceeds the annual distribution with acceptable levels of risk. Endowment assets are invested in a well-diversified asset mix, which includes equity and debt securities.

*Spending Policy.* The Foundation has a policy of appropriating for distribution each year an amount up to the realized income from the endowment. This is consistent with the Foundation's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

From time to time, certain donor-restricted endowment funds may have fair values that are less than the amount required to be maintained by donors or by law (underwater endowments). The Foundation has interpreted MCFA to permit spending from underwater endowments in accordance with prudent measures required under law.

# Cochise County Community College District

## Cochise College

### Notes to financial statements

June 30, 2021

The endowment net asset composition by type of fund as of June 30, 2021 is as follows:

	Without Donor Restrictions	With Donor Restrictions	Total
Donor-restricted endowment funds	\$ -	\$ 11,802,295	\$ 11,802,295
Quasi-endowments	-	671,265	671,265
Board-designated endowment funds	713,080	-	713,080
Total	<u>\$ 713,080</u>	<u>\$ 12,473,560</u>	<u>\$ 13,186,640</u>

The changes in endowment net assets for the year ended June 30, 2021 are as follows:

	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, beginning of year	\$ 584,651	\$ 10,238,770	\$ 10,823,421
Contributions	-	93,822	93,822
Investment return, net	139,808	2,447,033	2,586,841
Amounts appropriated for expenditure	(11,379)	(306,065)	(317,444)
Endowment net assets, end of year	<u>\$ 713,080</u>	<u>\$ 12,473,560</u>	<u>\$ 13,186,640</u>

#### RELATED PARTY TRANSACTIONS

Cochise College provides data processing and certain other administrative support services and office space used by the Foundation at no charge. In addition, Cochise College pays certain salaries and administrative expenses for the Foundation. The estimated fair value of these services was \$186,930 for the year ended June 30, 2021 and is included within contributions on the accompanying statement of activities. Donated materials and services are recognized as revenue in the accompanying statement of activities as contributions and have been charged to the appropriate expenses to which they relate.



**COCHISE  
COLLEGE**

COCHISE COLLEGE



# Annual Comprehensive Financial Report

REQUIRED  
SUPPLEMENTARY  
INFORMATION



**COCHISE COLLEGE**



# Cochise County Community College District

## Cochise College

### Required supplementary information

#### Schedule of the District's proportionate share of the net pension/OPEB liability

June 30, 2021

ASRS—Pension	Reporting fiscal year (Measurement date)							2014 through 2012 Information not available
	2021 (2020)	2020 (2019)	2019 (2018)	2018 (2017)	2017 (2016)	2016 (2015)	2015 (2014)	
District's proportion of the net pension liability	0.18834%	0.18917%	0.20152%	0.208500%	0.211410%	0.209250%	0.205556%	
District's proportionate share of the net pension liability	\$32,632,768	\$27,526,436	\$28,104,948	\$32,480,236	\$34,123,698	\$32,593,219	\$30,415,328	
District's covered payroll	\$20,525,661	\$20,024,836	\$21,158,907	\$20,481,634	\$19,922,523	\$19,367,663	\$18,643,023	
District's proportionate share of the net pension liability as a percentage of its covered payroll	158.99%	137.46%	132.83%	158.58%	171.28%	168.29%	163.15%	
Plan fiduciary net position as a percentage of the total pension liability	69.33%	73.24%	73.40%	69.92%	67.06%	68.35%	69.49%	

ASRS—Health insurance premium benefit	Reporting fiscal year (Measurement date)				2017 through 2012 Information not available
	2021 (2020)	2020 (2019)	2019 (2018)	2018 (2017)	
District's proportion of the net OPEB (asset)	0.188620%	0.190100%	0.202840%	0.209220%	
District's proportionate share of the net OPEB (asset)	\$ (133,542)	\$ (52,535)	\$ (73,041)	\$ (113,899)	
District's covered payroll	\$20,525,661	\$20,024,836	\$21,158,907	\$20,481,634	
District's proportionate share of the net OPEB (asset) as a percentage of its covered payroll	(0.65)%	(6.48)%	(0.35)%	(0.56)%	
Plan fiduciary net position as a percentage of the total OPEB liability	104.33%	101.62%	102.20%	103.57%	

See accompanying notes to pension/OPEB plan schedules.

Cochise County Community College District

Cochise College

Required supplementary information

Schedule of the District's proportionate share of the net pension/OPEB liability

June 30, 2021

ASRS—Long-term disability	Reporting fiscal year (Measurement date)				2017 through 2012 Information not available
	2021 (2020)	2020 (2019)	2019 (2018)	2018 (2017)	
District's proportion of the net OPEB liability	0.188500%	0.189740%	0.201870%	0.208290%	
District's proportionate share of the net OPEB liability	\$ 142,998	\$ 123,605	\$ 105,478	\$ 75,500	
District's covered payroll	\$20,525,661	\$20,024,836	\$21,158,907	\$20,481,634	
District's proportionate share of the net OPEB liability as a percentage of its covered payroll	0.70%	0.62%	0.50%	0.37%	
Plan fiduciary net position as a percentage of the total OPEB liability	68.01%	72.85%	77.83%	84.44%	

See accompanying notes to pension/OPEB plan schedules.



Cochise County Community College District  
 Cochise College  
 Required supplementary information  
 Schedule of district pension/OPEB contributions  
 June 30, 2021

ASRS—Pension	Reporting fiscal year									2013 Through 2012
	2021	2020	2019	2018	2017	2016	2015	2014		
Statutorily required contribution	\$2,285,778	\$2,325,052	\$2,194,222	\$2,167,169	\$2,066,449	\$2,150,931	\$2,098,856	\$1,982,651		Information not available
District's contributions in relation to the statutorily required contribution	(2,285,778)	(2,325,052)	(2,194,222)	(2,167,169)	(2,066,449)	(2,150,931)	(2,098,856)	(1,982,651)		
District's contribution deficiency (excess)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
District's covered payroll	\$19,958,805	\$20,525,661	\$20,024,836	\$21,158,907	\$20,481,634	\$19,922,523	\$19,367,663	\$18,643,023		
District's contributions as a percentage of covered payroll	11.45%	11.33%	10.96%	10.24%	10.09%	10.80%	10.84%	10.63%		

ASRS—Health insurance premium benefit

	Reporting fiscal year					2016 through 2012
	2021	2020	2019	2018	2017	
Statutorily required contribution	\$75,192	\$97,272	\$93,901	\$112,580	\$107,348	Information not available
District's contributions in relation to the statutorily required contribution	(75,192)	(97,272)	(93,901)	(112,580)	(107,348)	
District's contribution deficiency (excess)	\$0	\$0	\$0	\$0	\$0	
District's covered payroll	\$19,958,805	\$20,525,661	\$20,024,836	\$21,158,907	\$20,481,634	
District's contributions as a percentage of covered payroll	0.38%	0.47%	0.47%	0.53%	0.52%	

See accompanying notes to pension/OPEB plan schedules.

Cochise County Community College District  
 Cochise College  
 Required supplementary information  
 Schedule of district pension/OPEB contributions  
 June 30, 2021

ASRS—Long-term disability	Reporting fiscal year					2016 through 2012
	2021	2020	2019	2018	2017	
Statutorily required contribution	\$34,978	\$34,047	\$32,578	\$28,145	\$26,837	Information not available
District's contributions in relation to the statutorily required contribution	(34,978)	(34,047)	(32,578)	(28,145)	(26,837)	
District's contribution deficiency (excess)	\$0	\$0	\$0	\$0	\$0	
District's covered payroll	\$19,958,805	\$20,525,661	\$20,024,836	\$21,158,907	\$20,481,634	
District's contributions as a percentage of covered payroll	0.18%	0.17%	0.16%	0.13%	0.13%	

See accompanying notes to pension/OPEB plan schedules.

COCHISE COLLEGE

**Annual  
Comprehensive  
Financial  
Report**

STATISTICAL  
SECTION



**COCHISE COLLEGE**



## Statistical Section

The Cochise County Community College District (the District) implemented the provisions of Governmental Accounting Standards Board Statement No. 44, *Economic Condition Reporting: The Statistical Section*.

This section of the District's Comprehensive Annual Financial Report presents detailed information as a context for further understanding of the information in the financial statements, note disclosures, and supplementary information.

### **Financial Trends (Pp. 49-52)**

These schedules contain trend information to help the reader understand how the District's financial performance has changed over time.

### **Revenue Capacity (Pp. 53-60)**

These schedules contain information to help the reader assess the District's most significant revenue sources.

### **Debt Capacity (Pp. 61-64)**

These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.

### **Demographic and Economic Information (Pp. 65-67)**

These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.

### **Operating Information (Pp. 68-69)**

These schedules contain service and capital asset data to help the reader understand how the information in the District's financial report relates to the services the government provides and the activities it performs.

**COCHISE COUNTY COMMUNITY COLLEGE DISTRICT**  
**NET POSITION by COMPONENT**  
**Last Ten Fiscal Years**  
**Unaudited**

Primary Government	2020/21	2019/20	2018/19	2017/18	2016/17
Net investment in capital assets	\$ 56,700,025	\$ 50,864,347	\$ 48,031,608	\$ 46,450,838	\$ 46,442,365
Restricted	2,152,933	2,553,198	2,160,064	3,276,886	3,076,709
Unrestricted (1)	(4,336,637)	(6,081,018)	(9,278,205)	(12,932,005)	(14,419,998)
<b>Total primary government net position</b>	<b>\$ 54,516,321</b>	<b>\$ 47,336,527</b>	<b>\$ 40,913,467</b>	<b>\$ 36,795,719</b>	<b>\$ 35,099,076</b>

Primary Government	2015/16	2014/15	2013/14	2012/13	2011/12
Net investment in capital assets	\$ 44,944,760	\$ 41,984,840	\$ 35,925,323	\$ 36,415,925	\$ 34,554,781
Restricted	2,870,429	2,526,468	2,228,846	1,997,386	4,082,474
Unrestricted (1)	(12,652,050)	(10,984,157)	20,660,174	18,757,710	16,989,965
<b>Total primary government net position</b>	<b>\$ 35,163,139</b>	<b>\$ 33,527,151</b>	<b>\$ 58,814,343</b>	<b>\$ 57,171,021</b>	<b>\$ 55,627,220</b>

Source: Annual reports on audited financial statements.

**Note (1):** In FY 2015, GASB 68, Accounting and Financial Reporting for Pensions, was implemented requiring restatement of the July 1, 2014 Unrestricted Net Position.

**COCHISE COUNTY COMMUNITY COLLEGE DISTRICT**  
**CHANGES in NET POSITION**  
**Last Ten Fiscal Years**  
**Unaudited**

	2020/21	2019/20	2018/19	2017/18	2016/17
<b>Operating Revenues</b>					
Tuition and fees	\$6,879,641	\$5,989,071	\$6,109,189	\$6,280,110	\$6,068,885
Bookstore sales	43,212	59,782	68,355	96,097	108,800
Food service sales	664,240	747,854	670,140	574,725	599,211
Dormitory rentals	11,781	17,615	19,385	10,860	18,970
Other sales and services	327,607	306,510	336,163	489,547	271,689
Contracts	-	275,063	544,648	410,909	1,088,283
<b>Total operating revenues</b>	\$7,926,481	\$7,395,895	\$7,747,880	\$7,862,248	\$8,155,838
<b>Operating Expenses</b>					
Instruction	16,440,729	17,975,267	16,067,440	16,897,775	17,692,489
Public service	425,385	497,407	479,715	739,666	843,231
Academic support	1,387,439	1,435,705	1,642,487	1,239,466	1,275,601
Student services	6,879,446	7,358,679	6,530,525	6,301,964	6,280,632
Institutional support	10,418,311	8,401,849	9,883,902	8,936,062	11,550,687
Operation & maintenance of plant	4,512,395	4,273,864	2,911,467	4,131,963	2,274,967
Scholarships	5,337,714	5,364,568	3,607,872	3,715,968	3,755,498
Depreciation	4,163,712	3,818,925	3,706,522	3,655,738	3,171,255
Auxiliary enterprises	1,024,090	985,748	1,000,830	919,453	921,943
<b>Total operating expenses</b>	50,589,221	50,112,012	45,830,760	46,538,055	47,766,303
<b>Operating income (loss)</b>	(42,662,740)	(42,716,117)	(38,082,880)	(38,675,807)	(39,610,465)
<b>Nonoperating Revenues/(Expenses)</b>					
Property taxes	22,726,752	22,528,484	21,845,455	21,552,268	20,706,947
State appropriations	13,769,020	15,220,542	11,536,300	10,786,200	10,556,600
Government grants (1)	12,145,477	9,868,943	7,530,210	7,556,950	8,019,470
Share of state sales taxes	1,644,628	1,399,110	1,247,094	1,141,611	1,062,446
Investment earnings/(loss)	74,215	610,865	657,372	119,874	50,106
Interest on debt	(680,522)	(762,272)	(839,915)	(864,237)	(917,380)
Private grants and gifts	129,119	-	-	-	-
Gain/(Loss) on sale/disposal of capital assets	21,345	273,505	224,112	79,784	68,213
<b>Total nonoperating revenues/expenses</b>	49,830,034	49,139,177	42,200,628	40,372,450	39,546,402
<b>Income (loss) before other revenues, expenses, gains or losses</b>	7,167,294	6,423,060	4,117,748	1,696,643	(64,063)
Capital appropriations	-	-	-	-	-
Capital grants and gifts	12,500	-	-	-	-
<b>Change in net position</b>	\$ 7,179,794	\$ 6,423,060	\$ 4,117,748	\$ 1,696,643	\$ (64,063)

	2015/16	2014/15	2013/14	2012/13	2011/12
<b>Operating Revenues</b>					
Tuition and fees	\$5,905,314	\$ 5,818,553	\$ 5,451,854	\$ 4,145,645	\$ 5,895,640
Bookstore sales	107,857	122,657	125,890	139,493	145,643
Food service sales	526,802	543,160	517,284	436,794	441,992
Dormitory rentals	11,142	34,803	34,815	43,526	45,852
Other sales and services	219,424	495,859	449,497	744,533	656,049
Contracts	1,045,303	1,154,562	1,241,933	375,176	348,206
<b>Total operating revenues</b>	\$7,815,842	8,169,594	7,821,273	5,885,167	7,533,382
<b>Operating Expenses</b>					
Instruction	18,025,593	19,475,217	17,953,714	16,995,134	16,943,608
Public service	737,123	728,049	680,951	712,767	707,786
Academic support	1,238,435	1,292,307	1,275,203	1,303,798	1,336,388
Student services	6,004,145	5,763,778	5,504,157	5,344,397	5,366,567
Institutional support	7,946,543	6,990,661	6,606,802	7,653,628	7,965,076
Operation & maintenance of plant	4,219,197	2,773,621	3,979,099	4,390,045	4,230,372
Scholarships	4,202,770	4,325,915	3,625,679	1,966,611	4,026,671
Depreciation	2,992,295	3,286,484	3,431,707	3,215,175	3,062,231
Auxiliary enterprises	731,877	922,570	904,655	1,053,205	1,045,291
<b>Total operating expenses</b>	46,097,978	45,558,602	43,961,967	42,634,760	44,683,990
<b>Operating income (loss)</b>	(38,282,136)	(37,389,008)	(36,140,694)	(36,749,593)	(37,150,608)
<b>Nonoperating Revenues/(Expenses)</b>					
Property taxes	19,877,619	19,291,883	18,653,023	17,900,838	17,320,483
State appropriations	10,812,665	10,326,735	10,422,500	11,399,300	13,620,900
Government grants (1)	8,626,294	9,982,425	8,018,017	8,945,661	8,710,077
Share of state sales taxes	1,009,459	1,059,998	1,091,200	982,761	961,059
Investment earnings/(loss)	231,402	180,431	154,161	81,374	202,428
Interest on debt	(802,704)	(936,821)	(977,421)	(1,016,422)	(1,085,531)
Gain/(Loss) on sale/disposal of capital assets	163,389	43,502	(27,864)	(118)	67,976
<b>Total nonoperating revenues/expenses</b>	39,918,124	39,948,153	37,333,616	38,293,394	39,797,392
<b>Income (loss) before other revenues, expenses, gains or losses</b>	1,635,988	2,559,145	1,192,922	1,543,801	2,646,784
Capital appropriations	-	-	450,400	-	-
Capital grants and gifts	-	4,522,500	-	-	-
<b>Change in net position</b>	\$ 1,635,988	\$ 7,081,645	\$ 1,643,322	\$ 1,543,801	\$ 2,646,784

Source: Annual reports on audited financial statements.

**COCHISE COUNTY COMMUNITY COLLEGE DISTRICT**  
**EXPENSES by FUNCTION**  
**Last Ten Fiscal Years**  
**Unaudited**

Function	2020/21	2019/20	2018/19	2017/18	2016/17
Instruction	\$16,440,729	\$17,975,267	\$16,067,440	\$16,897,775	\$17,692,489
Public service	425,385	497,407	479,715	739,666	843,231
Academic support	1,387,439	1,435,705	1,642,487	1,239,466	1,275,601
Student services	6,879,446	7,358,679	6,530,525	6,301,964	6,280,632
Institutional support	10,418,311	8,401,849	9,883,902	8,936,062	11,550,687
Operation & maintenance of plant	4,512,395	4,273,864	2,911,467	4,131,963	2,274,967
Scholarships	5,337,714	5,364,568	3,607,872	3,715,968	3,755,498
Depreciation	4,163,712	3,818,925	3,706,522	3,655,738	3,171,255
Interest on debt	680,522	762,272	839,915	864,237	917,380
Other nonoperating expenses	-	-	-	-	-
Auxiliary enterprises	1,024,090	985,748	1,000,830	919,453	921,943
<b>Total expenses</b>	<b>\$51,269,743</b>	<b>\$50,874,284</b>	<b>\$46,670,675</b>	<b>\$47,402,292</b>	<b>\$48,683,683</b>

Function	2015/16	2014/15	2013/14	2012/13	2011/12
Instruction	\$18,025,593	\$ 19,475,217	\$ 17,953,714	\$ 16,995,134	\$ 16,943,608
Public service	737,123	728,049	680,951	712,767	707,786
Academic support	1,238,435	1,292,307	1,275,203	1,303,798	1,336,388
Student services	6,004,145	5,763,778	5,504,157	5,344,397	5,366,567
Institutional support	7,946,543	6,990,661	6,606,802	7,653,628	7,965,076
Operation & maintenance of plant	4,219,197	2,773,621	3,979,099	4,390,045	4,230,372
Scholarships	4,202,770	4,325,915	3,625,679	1,966,611	4,026,671
Depreciation	2,992,295	3,286,484	3,431,707	3,215,175	3,062,231
Interest on debt	802,704	936,821	977,421	1,016,422	1,085,531
Other nonoperating expenses	-	-	27,864	118	-
Auxiliary enterprises	731,877	922,570	904,655	1,053,205	1,045,291
<b>Total expenses</b>	<b>\$46,900,682</b>	<b>\$46,495,423</b>	<b>\$44,967,252</b>	<b>\$43,651,300</b>	<b>\$45,769,521</b>

Source: Annual reports on audited financial statements.



**COCHISE COUNTY COMMUNITY COLLEGE DISTRICT**  
**EXPENSES by USE**  
**Last Ten Fiscal Years**  
**Unaudited**

USE	2020/21	2019/20	2018/19	2017/18	2016/17
Salaries and benefits	\$ 28,573,112	\$ 29,948,875	\$ 27,647,867	\$ 28,480,864	\$ 30,151,304
Contract services	3,746,337	3,640,973	3,539,352	4,009,380	3,778,831
Supplies and materials	3,548,992	3,280,926	3,315,039	2,781,720	2,762,909
Subscriptions, dues, insurance and rentals	2,008,412	2,027,120	1,667,156	1,598,513	1,460,493
Utilities and communication	1,430,917	1,418,858	1,557,345	1,463,083	1,555,204
Travel	310,227	402,537	632,339	584,665	614,862
Noncapitalized equipment	29,739	146,388	24,663	57,321	345,887
Scholarships	5,337,714	5,361,291	3,607,872	3,715,968	3,755,498
Depreciation	4,163,712	3,818,925	3,706,522	3,655,738	3,171,255
Other	1,440,059	66,118	132,605	190,803	170,060
Total operating expenses	50,589,221	50,112,012	45,830,760	46,538,055	47,766,303
Interest on debt	680,522	762,272	839,915	864,237	917,380
Other nonoperating expenses	-	-	-	-	-
Total nonoperating expenses	680,522	762,272	839,915	864,237	917,380
<b>Total expenses</b>	<b>\$ 51,269,743</b>	<b>\$ 50,874,284</b>	<b>\$ 46,670,675</b>	<b>\$ 47,402,292</b>	<b>\$ 48,683,683</b>

USE	2015/16	2014/15	2013/14	2012/13	2011/12
Salaries and benefits	\$ 29,449,109	\$ 28,673,880	\$ 28,269,494	\$ 28,149,135	\$ 28,405,143
Contract services	3,697,971	3,342,740	3,270,501	3,209,859	3,337,706
Supplies and materials	2,429,072	2,649,771	2,193,815	2,311,373	2,457,485
Subscriptions, dues, insurance and rentals	1,231,946	1,292,948	1,122,839	1,354,753	1,445,978
Utilities and communication	1,353,332	1,300,323	1,312,654	1,395,966	1,369,180
Travel	565,770	466,194	477,412	446,182	409,499
Noncapitalized equipment	169,008	124,381	248,463	557,150	115,656
Scholarships	4,202,770	4,325,915	3,625,679	1,966,611	4,026,671
Depreciation	2,992,295	3,286,484	3,431,707	3,215,175	3,062,231
Other	6,705	95,966	9,403	28,556	54,441
Total operating expenses	46,097,978	45,558,602	43,961,967	42,634,760	44,683,990
Interest on debt	802,704	936,821	977,421	1,016,422	1,085,531
Other nonoperating expenses	-	-	27,864	118	-
Total nonoperating expenses	802,704	936,821	1,005,285	1,016,540	1,085,531
<b>Total expenses</b>	<b>\$ 46,900,682</b>	<b>\$ 46,495,423</b>	<b>\$ 44,967,252</b>	<b>\$ 43,651,300</b>	<b>\$ 45,769,521</b>

Source: Annual reports on audited financial statements.

**COCHISE COUNTY COMMUNITY COLLEGE DISTRICT**  
**REVENUES by SOURCE**  
**Last Ten Fiscal Years**  
**Unaudited**

Source of Revenue	2020/21	2019/20	2018/19	2017/18	2016/17
Property taxes	\$ 22,726,752	\$ 22,528,484	\$ 21,845,455	\$ 21,552,268	\$ 20,706,947
State appropriations	13,769,020	15,220,542	11,536,300	10,786,200	10,556,600
Grants and contracts	12,261,278	10,144,006	8,074,858	7,967,859	9,107,753
Tuition and fees	6,879,641	5,989,071	6,109,189	6,280,110	6,068,885
Investment income	74,215	610,865	657,372	119,874	50,106
Bookstore sales	43,212	59,782	68,355	96,097	108,800
Food services sales	664,240	747,854	670,140	574,725	599,211
Dormitory rentals	11,781	17,615	19,385	10,860	18,970
Other	2,006,898	1,979,125	1,807,369	1,710,942	1,402,348
<b>Total Revenues</b>	<b>\$ 58,437,037</b>	<b>\$ 57,297,344</b>	<b>\$ 50,788,423</b>	<b>\$ 49,098,935</b>	<b>\$ 48,619,620</b>

Source of Revenue	2015/16	2014/15	2013/14	2012/13	2011/12
Property taxes	\$ 19,877,619	\$ 19,291,883	\$ 18,653,023	\$ 17,900,838	\$ 17,320,483
State appropriations	10,812,665	10,326,735	10,422,500	11,399,300	13,620,900
Grants and contracts	9,671,597	11,136,987	9,259,950	9,320,837	9,058,283
Tuition and fees	5,905,314	5,818,553	5,451,854	4,145,645	5,895,640
Investment income	231,402	180,431	154,161	81,374	202,428
Bookstore sales	107,857	122,657	125,890	139,493	145,643
Food services sales	526,802	543,160	517,284	436,794	441,992
Dormitory rentals	11,142	34,803	34,815	43,526	45,852
Other	1,392,272	1,599,359	1,540,697	1,727,294	1,685,084
<b>Total Revenues</b>	<b>\$ 48,536,670</b>	<b>\$ 49,054,568</b>	<b>\$ 46,160,174</b>	<b>\$ 45,195,101</b>	<b>\$ 48,416,305</b>

Source: Annual reports on audited financial statements.

**COCHISE COUNTY COMMUNITY COLLEGE DISTRICT  
EXPENDITURE LIMITATION  
STATUTORY LIMIT TO BUDGETED EXPENDITURES  
Last Ten Fiscal Years  
Unaudited**

FISCAL YEAR	STATUTORY EXPENDITURE LIMITATION (1)	BUDGETED EXPENDITURES SUBJECT TO LIMITATION (2)	UNUSED LEGAL LIMIT
2011/12	70,584,273	30,213,535	40,370,738
2012/13	78,573,112	30,997,697	47,575,415
2013/14	71,911,314	29,920,485	41,990,829
2014/15	62,525,638	26,821,028	35,704,610
2015/16	50,816,985	30,031,966	20,785,019
2016/17	54,065,834	34,234,628	19,831,206
2017/18	63,125,907	36,821,888	26,304,019
2018/19	59,567,476	30,076,346	29,491,130
2019/20	63,211,928	39,611,613	23,600,315
2020/21	68,837,767	45,369,582	23,468,185

Source: <https://azdor.gov/reports-statistics-and-legal-research/economic-estimates-commission>

**Note (1):** The Statutory Expenditure Limitation is calculated by the Arizona Department of Revenue Economic Estimates Commission and applies to Current (General, Auxiliary Enterprises, and Restricted) and Plant Funds (Unexpended and Retirement of Indebtedness).

**Note (2):** Budgeted expenditures are net of allowable exclusions.

**COCHISE COUNTY COMMUNITY COLLEGE DISTRICT**  
**ASSESSED VALUE and FULL CASH VALUE of ALL TAXABLE PROPERTY**  
**Last Ten Fiscal Years**  
**Unaudited**

Fiscal Year/ Levy Type	Net Assessed Value (1)	Full Cash Value	Percentage of Net Assessed to Full Cash Value
2011/12 primary	1,049,827,355	8,869,023,621	11.84%
2011/12 secondary	1,092,081,033	9,214,115,159	11.85%
2012/13 primary	1,038,327,080	8,850,763,191	11.73%
2012/13 secondary	1,060,199,126	9,043,935,353	11.72%
2013/14 primary	1,006,475,403	8,676,916,370	11.60%
2013/14 secondary	1,011,138,917	8,726,898,700	11.59%
2014/15 primary	955,783,522	8,280,926,389	11.54%
2014/15 secondary	959,542,199	8,316,032,735	11.54%
2015/16 primary	920,583,366	8,124,910,795	11.33%
2015/16 secondary	924,708,480	8,162,151,023	11.33%
2016/17 primary	909,774,049	8,147,810,573	11.17%
2016/17 secondary	916,090,192	8,201,817,835	11.17%
2017/18 primary	913,002,927	8,153,190,780	11.20%
2017/18 secondary	924,154,911	8,249,788,418	11.20%
2018/19 primary	941,485,649	8,433,647,391	11.16%
2018/19 secondary	956,886,490	8,568,766,459	11.17%
2019/20 primary	973,084,452	8,713,643,794	11.17%
2019/20 secondary	992,335,054	8,889,285,171	11.16%
2020/21 primary	994,800,778	8,923,882,222	11.15%
2020/21 secondary	1,019,444,785	9,133,423,342	11.16%

Source: Cochise County Assessor's Office, Arizona Department of Revenue

**Note (1):** The full cash value of taxable property by class of real and personal property is not currently available.

**COCHISE COUNTY COMMUNITY COLLEGE DISTRICT  
 ASSESSED VALUATION, TAX RATE and LEVY HISTORY  
 Last Ten Fiscal Years  
 Unaudited**

Fiscal Year	Primary			Secondary (1)		
	Assessed Valuation	Tax Rate	Tax Levy	Assessed Valuation	Tax Rate	Tax Levy
2011/12	1,049,827,355	1.6657	17,486,975	1,092,081,033	-	-
2012/13	1,038,327,080	1.7329	17,993,171	1,060,199,126	-	-
2013/14	1,006,475,403	1.8508	18,627,847	1,011,138,917	-	-
2014/15	955,783,522	2.0329	19,430,123	959,542,199	-	-
2015/16	920,583,366	2.1756	20,028,212	924,708,480	-	-
2016/17	909,774,049	2.2860	20,797,435	916,090,192	-	-
2017/18	913,002,927	2.3735	21,670,124	924,154,611	-	-
2018/19	941,485,649	2.4516	23,081,462	956,886,490	-	-
2019/20	973,084,452	2.4501	23,841,542	992,335,054	-	-
2020/21	994,800,778	2.4932	24,802,373	1,019,444,785	-	-

Source: Cochise County Assessor's/Treasurer's Offices, District records, and Arizona Dept of Revenue

**Note (1):** Cochise County Community College District does not currently have any secondary taxes levied. As of tax year 2015 secondary assessed values are no longer calculated for local taxation.

**COCHISE COUNTY COMMUNITY COLLEGE DISTRICT**  
**PROPERTY TAX RATES, DIRECT and OVERLAPPING GOVERNMENTS**  
**Last Ten Fiscal Years (Per \$100 of Assessed Value)**  
**Unaudited**

Fiscal Year		Cochise College	Cochise County	Cities/Towns and Special Districts		School Districts	
				From	To	From	To
2011/12	Primary	1.6657	2.6276	0.0000	2.0363	0.0000	11.1018
	Secondary	-	0.4048	0.0000	2.9500	0.0000	1.7461
2012/13	Primary	1.7329	2.6276	0.0000	2.1577	0.0000	11.1018
	Secondary	-	0.4048	0.0000	8.3577	0.0000	1.9239
2013/14	Primary	1.8508	2.6276	0.0000	2.2019	0.0000	11.1018
	Secondary	-	0.4048	0.0000	4.0900	0.0000	2.7933
2014/15	Primary	2.0329	2.6276	0.0000	2.3120	0.0000	11.1018
	Secondary	-	0.4048	0.0000	4.6742	0.0000	2.3184
2015/16	Primary	2.1756	2.6276	0.0000	2.4845	0.0000	11.1018
	Secondary	-	0.4048	0.0000	7.5466	0.0000	2.4150
2016/17	Primary	2.2860	2.6747	0.1136	2.5873	2.0793	11.1018
	Secondary	-	0.4048	0.0000	7.5466	0.0000	3.0979
2017/18	Primary	2.3735	2.6747	0.1136	2.7656	2.0234	11.1018
	Secondary	-	0.4048	0.0000	3.2500	0.0000	3.2026
2018/19	Primary	2.4023	2.6747	0.1136	2.8261	1.9679	10.8023
	Secondary	-	0.4048	0.0000	3.2500	0.0000	2.3919
2019/20	Primary	2.4516	2.6747	0.0000	2.9152	1.8954	10.8023
	Secondary	-	0.4048	0.0000	3.5976	0.0000	2.5185
2020/21	Primary	2.4020	2.6747	0.0000	2.9954	1.8954	10.8023
	Secondary	-	0.4048	0.0000	3.5906	0.0000	2.3539

Source: Cochise County Treasurer's Office website: <https://www.cochise.az.gov/439/Treasurer>

**COCHISE COUNTY COMMUNITY COLLEGE DISTRICT  
PRINCIPAL TAXPAYERS  
Fiscal Year 2020 and Ten Years Ago  
Unaudited**

**2021**

Taxpayer	2020 Primary Assessed Valuation	Rank	Percent of Cochise County's 2020 Primary Assessed Valuation
Arizona Electric Power Coop Inc	\$ 29,387,075	1	2.95%
Sulphur Springs Valley Electric Co-Op Inc	21,278,659	2	2.14%
Kinder Morgan-El Paso Natural Gas Company	20,796,809	3	2.09%
Southwest Gas Corporation	15,302,860	4	1.54%
Riverview LLP DBA Coronado Farms LLP	14,192,055	5	1.43%
Canyon Vista Medical Center (formerly Sierra Vista Regional Health Center Inc.)	12,274,468	7	1.23%
Arizona Public Service Company	12,677,918	6	1.27%
Union Pacific Railroad	10,089,619	8	1.01%
Wal-Mart Stores Inc	6,583,503	9	0.66%
Red Horse Wind 2 Holdings, LLC	4,712,939	10	0.47%

**2011**

Taxpayer	2011 Primary Assessed Valuation	Rank	Percent of Cochise County's 2011 Primary Assessed Valuation
Arizona Electric Power Coop Inc	\$ 24,966,200	2	2.38%
Sulphur Springs Valley Electric Co-Op Inc	31,419,331	1	2.99%
Kinder Morgan-El Paso Natural Gas Company	16,759,687	3	-
Southwest Gas Corporation	8,221,960	4	0.78%
Riverview LLP DBA Coronado Farms LLP	-	-	-
Canyon Vista Medical Center (formerly Sierra Vista Regional Health Center Inc.)	-	-	-
Arizona Public Service Company	7,378,970	5	0.70%
Union Pacific Railroad	-	-	-
Wal-Mart Stores Inc	7,075,553	6	0.67%
Red Horse Wind 2 Holdings, LLC	-	-	-

Source: Cochise County Assessor's Office and Arizona Department of Revenue

**COCHISE COUNTY COMMUNITY COLLEGE DISTRICT  
PROPERTY TAX LEVIES and COLLECTIONS  
Last Ten Fiscal Years  
Unaudited**

<b>Fiscal Year</b>	<b>Total Tax Levy</b>	<b>Current Tax Collections (1)</b>	<b>Percent of Current Tax Collections to Total Tax Levy</b>	<b>Collections in Subsequent Years (1)</b>	<b>Total Tax Collections (1)</b>	<b>Percent of Total Tax Collections to Total Tax Levy</b>
2011/12	17,486,975	16,563,455	94.72%	742,802	17,306,257	98.97%
2012/13	17,993,171	16,971,410	94.32%	842,308	17,813,718	99.00%
2013/14	18,627,847	17,441,345	93.63%	932,575	18,373,920	98.64%
2014/15	19,430,123	18,348,654	94.43%	935,819	19,284,473	99.25%
2015/16	20,028,212	19,034,162	95.04%	742,464	19,776,626	98.74%
2016/17	20,797,435	19,764,347	95.03%	532,872	20,297,219	97.59%
2017/18	21,670,124	20,947,422	96.66%	546,586	21,494,008	99.19%
2018/19	22,300,321	21,413,423	96.02%	685,275	22,098,698	99.10%
2019/20	23,081,462	22,501,364	97.49%	561,787	23,063,151	99.92%
2020/21	23,841,542	22,200,892	93.12%	541,308	22,742,201	95.39%

Source: Cochise County Assessors/Treasurer's Office and District records.

**Note (1):** All tax collections are recorded on a cash basis.



**COCHISE COUNTY COMMUNITY COLLEGE DISTRICT  
HISTORIC ENROLLMENT AND TUITION AND FEES  
Last Ten Fiscal Years  
Unaudited**

Fiscal Year	Annual Unduplicated Headcount	Annual Audited FTSE (1)	Annual Tuition and Fees (2)		
			Cost	Increase	
			Dollars	Dollars	Percent
2011/12	15,504	9,468	1,970	280	16.57%
2012/13	13,783	7,982	2,100	130	6.60%
2013/14	13,503	7,474	2,190	90	4.29%
2014/15	12,662	6,557	2,250	60	2.74%
2015/16	11,491	6,514	2,310	60	2.67%
2016/17	11,916	6,651	2,370	60	2.60%
2017/18	11,104	6,325	2,460	90	3.80%
2018/19 (3)	10,624	6,395	2,550	90	3.66%
2019/20	9,320	5,829	2,640	90	3.53%
2020/21	9,841	5,620	2,730	90	3.41%

**Source:** Arizona County Community College Districts and Colleges of Qualifying Indian Tribes Full-Time Equivalent Student Enrollment Report and District records.

**Note (1):** Full Time Student Equivalent (30 Credit Hours).

**Note (2):** Tuition based on in-state rate for one year of full-time equivalent credit. For years 2006/07 through 2011/12, Tuition based on in-state rate for one year of full-time equivalent credit plus the Registration and Technology fees for two semesters.

**Note (3):** Data contains Santa Cruz Teach Out figures

**COCHISE COUNTY COMMUNITY COLLEGE DISTRICT**  
**SCHEDULE OF RATIOS OF OUTSTANDING DEBT**  
**Last Ten Fiscal Years**  
**Unaudited**

	For the Fiscal Year Ended June 30				
	2021	2020	2019	2018	2017
<b>Other Debt:</b>					
Revenue Bonds	\$ 5,350,000	\$ 6,180,000	\$ 6,565,000	\$ 7,070,000	\$ 7,565,000
Revenue Refunding Bonds	10,995,000	13,510,000	14,675,000	14,675,000	14,675,000
Certificates of participation	-	-	-	-	-
Pledged Revenue Obligations	-	-	-	1,055,000	2,070,000
Premiums	2,207,158	2,498,338	2,789,518	3,080,697	3,403,650
<b>Total outstanding debt</b>	<b>\$ 18,552,158</b>	<b>\$ 22,188,338</b>	<b>\$ 24,029,518</b>	<b>\$ 25,880,697</b>	<b>\$ 27,713,650</b>
<b>Per capita *</b>	\$ 140.87	\$ 169.63	\$ 184.39	\$ 198.04	\$ 215.87
<b>Per student</b>	\$ 1,885.19	\$ 2,361.72	\$ 2,261.81	\$ 2,368.94	\$ 2,327.51
<b>Per FTSE</b>	\$ 3,301.10	\$ 3,806.54	\$ 3,757.55	\$ 4,091.81	\$ 4,166.84

	For the Fiscal Year Ended June 30				
	2016	2015	2014	2013	2012
<b>Other Debt:</b>					
Revenue Bonds	\$ 7,690,000	\$ 9,975,000	\$ 10,090,000	\$ 10,195,000	\$ 10,300,000
Revenue Refunding Bonds	14,675,000	-	-	-	-
Certificates of participation	-	-	-	-	-
Pledged Revenue Obligations	3,045,000	10,100,000	11,000,000	11,870,000	12,705,000
Premiums	3,726,601	310,212	341,984	373,575	405,529
<b>Total outstanding debt</b>	<b>\$ 29,136,601</b>	<b>\$ 20,385,212</b>	<b>\$ 21,431,984</b>	<b>\$ 22,438,575</b>	<b>\$ 23,410,529</b>
<b>Per capita</b>	\$ 231.67	\$ 157.89	\$ 165.33	\$ 171.41	\$ 179.05
<b>Per student</b>	\$ 2,535.60	\$ 1,609.95	\$ 1,587.20	\$ 1,627.99	\$ 1,509.97
<b>Per FTSE</b>	\$ 4,472.92	\$ 3,108.92	\$ 2,867.54	\$ 2,811.15	\$ 2,472.59

Source: Arizona Department of Economic Security, Cochise College Center for Economic Research and District Records.

**COCHISE COUNTY COMMUNITY COLLEGE DISTRICT  
COMPUTATION of LEGAL DEBT MARGIN  
Last Ten Fiscal Years  
Unaudited**

Fiscal Year	For the Fiscal Year Ended June 30				
	2021	2020	2019	2018	2017
Debt Limit	\$ 152,916,718	\$ 148,850,258	\$ 143,532,974	\$ 138,623,192	\$ 137,413,529
Total net debt applicable to the limit	-	-	-	-	-
Legal debt margin	\$ 152,916,718	\$ 148,850,258	\$ 143,532,974	\$ 138,623,192	\$ 137,413,529
Total net debt applicable to the limit as a percentage of debt limit	0%	0%	0%	0%	0%

Fiscal Year	For the Fiscal Year Ended June 30				
	2016	2015	2014	2013	2012
Debt Limit	\$ 138,706,272	\$ 143,931,330	\$ 151,670,838	\$ 159,029,869	\$ 163,812,155
Total net debt applicable to the limit	-	-	-	-	-
Legal debt margin	\$ 138,706,272	\$ 143,931,330	\$ 151,670,838	\$ 159,029,869	\$ 163,812,155
Total net debt applicable to the limit as a percentage of debt limit	0%	0%	0%	0%	0%

Legal Debt Margin Calculation for Fiscal Year 2021

Secondary assessed value of real and personal property (1) \$ 1,019,444,785

Debt limit = 15% of secondary assessed value 152,916,718

Amount of debt applicable to debt limit:

**General obligation bonded debt** \_\_\_\_\_ -

Legal debt margin, June 30, 2021 \$ 152,916,718

Source: Cochise County Assessor's Office, District records, and Arizona Dept of Revenue.

**Note (1):** Tax Year 2021

**COCHISE COUNTY COMMUNITY COLLEGE DISTRICT  
DEBT SERVICE COVERAGE  
Last Ten Fiscal Years  
Unaudited**

Fiscal Year	Pledged Revenues (1)	Revenue Bonds Obligations Debt Service Requirements (2)			Percentage of Debt Service Requirements To Pledged Revenues
		Principal	Interest	Total	
2011/12	7,387,604	905,000	1,085,531	1,990,531	26.94%
2012/13	5,591,365	940,000	1,048,194	1,988,194	35.56%
2013/14	6,733,501	975,000	1,009,194	1,984,194	29.47%
2014/15	7,195,463	1,015,000	968,594	1,983,594	27.57%
2015/16	7,001,941	1,055,000	892,535	1,947,535	27.81%
2016/17	7,117,661	1,100,000	1,123,331	2,223,331	31.24%
2017/18	7,571,213	1,510,000	1,070,188	2,580,188	34.08%
2018/19	7,860,604	1,560,000	1,013,950	2,573,950	32.74%
2019/20	7,731,697	1,550,000	936,450	2,486,450	32.16%
2020/21	8,000,696	1,635,000	854,700	2,489,700	31.12%

Source: Annual reports on audited financial statements and District records.

**Note (1):** Pledged revenues include tuition and fees, bookstore revenues, food service sales, dormitory rentals, investment and other income.

**Note (2):** Revenue Bonds were issued February 25, 2016, with the first interest payment due on July 1, 2016.

**COCHISE COUNTY COMMUNITY COLLEGE DISTRICT**  
**RATIO of ANNUAL DEBT SERVICE EXPENSES to OPERATING EXPENSES**  
**Last Ten Fiscal Years**  
**Unaudited**

<b>Fiscal Year</b>	<b>Principal</b>	<b>Interest</b>	<b>Total Debt Service</b>	<b>Total Operating Expenses</b>	<b>Percentage of Debt Service to Operating Expenses</b>
2011/12	905,000	1,085,531	1,990,531	44,683,990	4.45%
2012/13	940,000	1,048,194	1,988,194	42,634,760	4.66%
2013/14	975,000	1,009,194	1,984,194	43,961,967	4.51%
2014/15	1,015,000	968,594	1,983,594	45,558,602	4.35%
2015/16	1,055,000	892,535	1,947,535	46,097,978	4.22%
2016/17	1,100,000	1,123,331	2,223,331	47,766,302	4.65%
2017/18	1,510,000	1,070,188	2,580,188	46,538,055	5.54%
2018/19	1,560,000	1,013,950	2,573,950	45,830,760	5.62%
2019/20	1,550,000	936,450	2,486,450	50,112,012	4.96%
2020/21	1,635,000	854,700	2,489,700	50,691,300	4.91%

Source: Annual reports on audited financial statements and District records.

**COCHISE COUNTY COMMUNITY COLLEGE DISTRICT  
SCHEDULE OF DEMOGRAPHIC AND ECONOMIC STATISTICS  
Last Ten Fiscal Years  
Unaudited**

<b>Fiscal Year</b>	<b>County Population</b>	<b>County Personal Income (In Thousands)</b>	<b>County Income Per Capita</b>	<b>County Unemployment Rate June</b>
2012	130,752	\$ 4,837,759	\$ 37,000	8.2%
2013	130,906	\$ 4,740,219	\$ 36,211	8.4%
2014	129,628	\$ 4,679,941	\$ 36,103	8.3%
2015	129,112	\$ 4,821,097	\$ 37,340	7.1%
2016	125,770	\$ 4,900,244	\$ 38,962	6.1%
2017	128,383	\$ 4,902,154	\$ 38,184	5.5%
2018	126,770	\$ 5,109,813	\$ 40,308	5.6%
2019	130,808	\$ 5,259,219	\$ 41,766	6.3%
2020	131,694	\$ N/A	\$ N/A	8.9%
2021	N/A	\$ N/A	\$ N/A	6.3%

Sources: U. S. Census Bureau, U.S. Bureau of Economic Analysis, Arizona Office of Economic Opportunity, Cochise College Center for Economic Research

**Notes:** N/A= Data not available. Population estimates are from U.S. Census Bureau midyear estimates as of November 2021. Unemployment rate estimates are seasonally adjusted and prepared by the Arizona Office of Economic Opportunity.

**COCHISE COUNTY COMMUNITY COLLEGE DISTRICT  
PRINCIPAL EMPLOYERS for COCHISE COUNTY  
Current Year and Ten Years Ago  
Unaudited**

Principal Industries	2021			2011		
	Employees	%	Rank	Employees	%	Rank
Goods Producing Industries						
Manufacturing	700	2%	8	600	2%	9
Natural Resources and Construction	3,600	10%	6	1,400	4%	7
Service Providing Industries						
Private Service Providing						
Trade, Transportation and Utilities	6,100	17%	1	6,200	17%	2
Information	300	1%	11	600	2%	9
Financial Activities	900	2%	8	600	2%	9
Professional and Business Services	4,700	13%	3	5,300	14%	4
Education and Health Services	4,300	12%	5	4,500	12%	5
Leisure and Hospitality	3,000	8%	7	4,000	11%	6
Other Services (except Public Administration)	700	2%	8	1,000	3%	8
Government						
Federal	4,800	13%	3	5,900	16%	3
State and Local	5,800	16%	2	6,800	18%	1

Source: <https://laborstats.az.gov/ces-custom-data-search>

**COCHISE COUNTY COMMUNITY COLLEGE DISTRICT  
STUDENT ENROLLMENT/DEMOGRAPHIC STATISTICS  
Last Ten Fiscal Years  
Unaudited**

Fall Semester Fiscal Year	Attendance *		Gender *		Completions **	
	Full-Time	Part-Time	Male	Female	Degrees Awarded	Certificates Awarded
2011/12	33.2%	66.8%	44.9%	55.1%	1404	1819
2012/13	32.8%	67.2%	45.5%	54.5%	1775	1774
2013/14	36.5%	63.5%	46.7%	53.3%	1394	849
2014/15	39.8%	60.2%	46.0%	54.0%	1441	691
2015/16	39.6%	60.4%	47.4%	52.6%	1356	600
2016/17	39.3%	60.7%	46.5%	53.5%	1394	534
2017/18	38.8%	61.2%	44.3%	55.7%	1629	559
2018/19	40.0%	60.0%	45.0%	55.0%	1568	600
2019/20	40.0%	60.0%	44.0%	56.0%	1360	493
2020/21	39.3%	60.7%	42.3%	57.7%	1520	431

Fall Semester Fiscal Year	Age *		Residency *			
	Median	Mean	Resident	Resident Unorganized County	Out of State	Foreign
2011/12	24	28	81.8%	10.7%	6.7%	0.9%
2012/13	24	28	80.8%	9.3%	9.2%	0.7%
2013/14	23	28	81.3%	9.1%	8.2%	1.4%
2014/15	23	28	77.3%	11.6%	9.2%	2.0%
2015/16	23	28	76.1%	12.0%	9.9%	1.7%
2016/17	23	28	75.1%	11.6%	12.1%	1.3%
2017/18	23	28	93.0%	4.7%	10.3%	2.1%
2018/19	23	28	89.7%	2.7%	5.4%	2.1%
2019/20	23	28	79.0%	9.0%	12.0%	1.0%
2020/21	21	26	90.9%	0.2%	6.0%	2.9%

Fall Semester Fiscal Year	Ethnic Background *					
	American Indian	Asian American	Hispanic	African American	White	Other/ Unknown
2011/12	0.7%	2.0%	39.9%	5.2%	46.1%	6.0%
2012/13	0.9%	1.9%	40.1%	5.5%	45.5%	6.1%
2013/14	0.7%	1.7%	41.9%	5.1%	43.7%	6.9%
2014/15	0.7%	1.3%	44.1%	4.5%	42.9%	6.6%
2015/16	0.7%	1.8%	45.7%	5.2%	40.0%	6.5%
2016/17	0.7%	1.8%	46.4%	4.6%	39.7%	6.8%
2017/18	0.7%	2.1%	43.5%	5.2%	41.3%	7.2%
2018/19	0.5%	1.9%	43.1%	4.8%	41.4%	8.4%
2019/20	0.5%	2.0%	44.0%	5.0%	42.0%	6.5%
2020/21	0.8%	1.4%	46.8%	4.8%	39.0%	7.3%

Sources: \* IPEDS Fall Enrollment, total student headcount regardless of IPEDS inclusion  
 \*\* IPEDS Completions

**Note (1):** Beginning 2018/19 No longer including Santa Cruz FTSE data



**COCHISE COUNTY COMMUNITY COLLEGE DISTRICT  
EMPLOYEE STATISTICS  
(Headcount)  
Last Ten Fiscal Years  
Unaudited**

Nov. 1 Fiscal Year Snapshot	Faculty *		Admin & Support Staff **	Total Employees	Students per faculty member †	Students per staff member †
	Full-time	Part-time				
2011/12	103	296	503	902	39	31
2012/13	98	264	523	885	38	26
2013/14	98	261	481	840	38	28
2014/15	101	302	486	889	31	26
2015/16	102	311	439	852	28	26
2016/17	99	223	347	669	13	12
2017/18	98	198	324	620	13	12
2018/19	101	200	322	623	12	12
2019/20	109	146	321	576	13	10
2020/21	97	143	293	533	14	11

Sources: *IPEDS Human Resources (employment on Nov. 1st)*

\* *Part C - Summary of Full-time Staff*

\*\* *Part F - Summary of Part-time Staff*

\*\*\* *Total student headcount regardless of IPEDS inclusion from IPEDS Fall Enrollment; Not associated with IPEDS student to faculty ratio.*

**Note (1):** Beginning 2018-19 No longer including Santa Cruz FTSE data

**COCHISE COUNTY COMMUNITY COLLEGE DISTRICT**  
**SCHEDULE OF CAPITAL ASSET INFORMATION**  
**Last Ten Fiscal Years**  
**Unaudited**

Location	Fiscal Year									
	2020/21	2019/20	2018/19	2017/18	2016/17	2015/16	2014/15	2013/14	2012/13	2011/12
<b>Douglas Campus</b>										
Total Square Footage	314,367	314,367	291,261	291,261	291,261	295,069	295,069	295,069	295,069	295,069
Total Acreage	518.3	518.3	518.3	518.3	518.3	518.3	518.3	518.3	518.3	518.3
<b>Sierra Vista Campus</b>										
Total Square Footage	205,273	205,273	205,273	205,273	205,273	188,867	188,867	188,867	188,867	188,867
Total Acreage	80.1	80.1	80.1	80.1	80.1	80.1	80.1	76.6	76.6	76.6
<b>Benson Center</b>										
Total Square Footage	12,733	12,733	12,733	12,733	12,733	12,733	12,733	12,733	12,733	12,733
Total Acreage	13.0	13.0	13.0	13.0	13.0	13.0	13.0	13.0	13.0	13.0
<b>Willcox Center (1)</b>										
Total Square Footage	7,727	7,727	7,727	7,727	7,727	9,340	9,340	9,340	9,340	9,340
<b>Downtown Center</b>										
Total Square Footage	100,792	100,792	100,792	100,792	100,792	100,792	117,151			
Total Acreage	7.7	7.7	7.7	7.7	7.7	7.7	7.7			
<b>Total District</b>										
Total Square Footage	640,892	640,892	617,786	617,786	617,786	606,801	623,160	506,009	506,009	506,009
Total Acreage	619.1	619.1	619.1	619.1	619.1	619.1	619.2	607.9	607.9	607.9

Source: District records.

**Note (1):** The Willcox Center is located on land leased from Willcox Unified School District.

**Note (2):** Douglas Campus Total Square Footage increased with the addition of the Greenhouse, Art Fab Expansion and Aviation Hangers in FY20

